

**SHAWNEE STATE UNIVERSITY
BOARD OF TRUSTEES**

**Meeting Minutes
March 19, 2021**

Call to Order

Chairperson Watson called the meeting to order at 11:31 a.m. noting the meeting was in compliance with RC § 121.22(F) and that pursuant to HB404 of the 133rd Ohio General Assembly the meeting would be held by teleconference.

Roll Call

Members present: Mr. Watson, Mr. Daniels, Mr. Edwards, Mr. Evans, Mr. Furbee, Ms. Hartop, Mr. Williams, Dr. White, Ms. Schiesser and Mr. Cole

Members absent: None

Approval of the January 29, 2021 Executive Committee Meeting Minutes

Mr. Daniels moved and Mr. Furbee seconded a motion to approve the January 29, 2021 Executive Committee meeting minutes. Without discussion, the Board unanimously approved said minutes.

Approval of the January 29, 2021 Board Meeting Minutes

Mr. Daniels moved and Mr. Edwards seconded a motion to approve the January 29, 2021 Board meeting minutes. Without discussion, the Board unanimously approved said minutes.

Approval of the March 19, 2021 Agenda

Mr. Daniels moved and Mr. Edwards seconded a motion to approve the March 19, 2021 Board meeting agenda. Without discussion, the Board unanimously approved the March 19, 2021 Board meeting agenda.

Finance and Administration Committee Report

Mr. Furbee reported on behalf of the Finance and Administration Committee having four non-consent action items for the Board to approve.

1. Resolution F04-21, Approval of AY2021-2022 Tuition and Student Fees

This resolution proposes AY2021-2022 rates for undergraduate (guarantee and continuing) tuition and fees, graduate tuition and fees, course, program, and other student fees, and residential housing and meal plans rates. Mr. Furbee moved that the Board adopt Resolution

F04-21 and Mr. Edwards seconded the motion. The motion was passed by unanimous roll call vote of all Board members present.

2. Resolution F05-21, Approval of AY2021-2022 E-Campus Tuition Rates

This resolution proposes AY2021-2022 E-Campus tuition rates for undergraduate, graduate, and doctoral programs. Mr. Furbee moved that the Board adopt Resolution F05-21 and Mr. Daniels seconded the motion. The motion was passed by unanimous roll call vote of all Board members present.

3. Resolution F06-21, Approval of the Local Administration of Capital Facilities Projects

This resolution proposes local administration of capital projects funded by state appropriations under \$4 million and ensures compliance with applicable provisions of the Ohio Revised Code. Mr. Furbee moved that the Board adopt Resolution F06-21 and Mr. Daniels seconded the motion. The motion was passed by unanimous roll call vote of all Board members present.

4. Resolution F07-21, Revision of Policy 3.20Rev., University Housing

This resolution proposes revisions to Policy 3.20Rev, University Housing. Mr. Furbee moved that the Board adopt Resolution F07-21 and Mr. Edwards seconded the motion. The motion was passed by unanimous roll call vote of all Board members present.

5. Mr. Eric Braun, Vice President for Advancement and Enrollment Management, reviewed recruiting and admissions activity, including a forecast for fall 2021 enrollment. The full report is attached to the minutes.

6. The committee reviewed the AY2021-2022 Fines and Cost Recovery Charges and no new charges were identified. Dr. Elinda Boyles, Interim Vice President for Finance and Administration, provided a financial status report that projects a positive outcome for the FY21 operating budget and early projection for a modest increase in net position at the end of fiscal year 2021. These outcomes are primarily due to the significant restoration of state funding and expenditure constraints that included closure of buildings, furloughs and position reductions, and the transition to remote work and distance learning. The final reimbursements from CARES funds and other federal/state relief funds for the fiscal year continues to be determined. The full reports are attached to the minutes.

7. Mr. Greg Ballengee, Controller, reviewed the status of the investment portfolio and FY21 cash flow projection. As a result of the projected cash surplus, the university is adding new investment in the amount of \$1.2 million and reallocating the current cash and fixed income values to achieve a more desirable asset allocation that remains within the IPS target range. The full report is attached to the minutes.

8. Mr. Butch Kotcamp, Director of Facilities, Planning and Construction, provided an update of construction projects that include:

- Library/CFA- \$2.2 million HVAC & controls replacement using State funds
- Kricker Innovation Hub - \$3.4 million renovation scheduled to start April 2021 using state, federal and private funds
- Paving Project using - \$1.7 million paving of campus lots and roadways to begin summer 2021 using state funds

The full report is attached to the minutes.

9. Mr. Braun provided the Advancement and Enrollment Management Executive Report, outlining activities in the division and preliminary plans to resume programming and services to full capacity in the months to come in compliance with state reopening protocols. The full report is attached to the minutes.
10. Dr. Boyles provided an overview of the HEALTH consortium which the Board approved the University join in 2020. The update revealed that this action has already produced a positive outcome. Based upon the total plan performance and negotiated prescription costs, the projected FY22 renewal for health and Rx combined is essentially flat (0.1% below 2020 premium). The full report is attached to the minutes.

Academic and Student Affairs Committee Report

Mr. Evans reported on behalf of the Academic and Student Affairs Committee having one non-consent action item for the Board to approve.

1. Resolution ASA02-21, Approval of Amended Policy 5.10Rev to Conform with New State Legal Requirements.

This resolution proposes revisions to Policy 5.10Rev to conform with new state legal requirements. Mr. Evans moved that the Board adopt Resolution ASA02-21 and Dr. White seconded the motion. The motion was passed by unanimous roll call vote of all Board members present.

2. Dr. Sunil Ahuja, Provost and Vice President for Academic and Student Affairs, reported on recent activities in Academic and Student Affairs. He provided highlights of faculty and staff accomplishments in the areas of teaching, scholarship, service, and community engagement. He also noted that his office has been heavily engaged in new program development, accreditation and assessment, and strategic planning. The full report is attached to the minutes.
3. Dr. Ahuja reported on a new Behavioral Health Paraprofessional Certificate Program.
4. Mr. Eli Cole, Student Programming Board Special Events Chair, reported on SPB clubs and events for spring 2021. The full report is attached to the minutes.

Reports from Board Liaisons with other Organizations

None

President's Report

President Bauer reflected on the one-year anniversary of the pandemic and the toll it has taken in our lives and the institution. The university is working closely with the community, K-12 partners, and others in the region to get back on track. The semester began with a high number of positive cases but has declined throughout the semester and we are now recording single digits in cases weekly. He highlighted Dr. Boyle's report on the newly joined health consortium which will provide us with greater predictability of health costs for the purpose of budgeting. In response to the Governor's push for institutions to prioritize mental health for students, a state grant will be used to establish a peer counseling program that will allow us to extend mental health services to more students. He commended all sports teams, the Athletic Director, coaches and student athletes on meeting the great challenge faced this year to keep our sports programs going and congratulated the men's and women's basketball teams for making it to the national tournaments. The full report is attached to the minutes.

New Business

None

Comments from Constituent Groups and the Public

None

Faculty Senate Report

Mr. Tony Ward, University Faculty Senate President, addressed the Board stating that during the pandemic nearly all shared governance meetings were held virtually which limited the normal conversations and debates. Current projects include review of the Strategic Plan draft, revision of Shared-Governance Committee operating procedures, review and approval of new programs, and preparation for elections. An update on developments at the Ohio Faculty Council was given. Chair Watson asked that on behalf of the Board, Mr. Ward pass along their thanks to faculty for turning on a dime and their impressive effort during the pandemic.

Executive Session

None

Other Business

None

Adjournment

Prior to adjournment Chair Watson said that the positive results seen on the financials are due to good people making things happen and expressed the Board's appreciation. He commended President Bauer, Dr. Ahuja, and Dr. Boyles for their leadership and hard work.

Mr. Edwards moved and Mr. Daniels seconded a motion to adjourn. The motion was passed unanimously and the Board was adjourned at 12:02 p.m.



Chairperson, Board of Trustees



Secretary, Board of Trustees

RESOLUTION F04-21

APPROVAL OF AY2021-2022 TUITION AND STUDENT FEES

WHEREAS, the rules that govern undergraduate tuition rates and fees for higher education are included in the Ohio legislature's biennial budgetary approval process not expected to be concluded until June 2021; and

WHEREAS, in order to generate revenue assumptions for the development of the University's FY2021-22 operating budget, the President recommends approval of the tuition and fee schedules (attached) for the following categories:

- Undergraduate Tuition (contingent upon ODHE approval)
 - Shawnee Advantage (fall 2021 – spring 2025)
 - Shawnee Advantage – returning cohorts
 - Continuing and Returning (non-guarantee) AY2021-22
- Graduate Tuition AY2021-22
- Course and Special Program Fees AY2021-22
- Other Student Fees AY2021-22
- Residential
 - Summer Housing 2021
 - Fall 2021 Shawnee Advantage
 - Housing and Meal Plan Rates, Residential Connectivity Fee, Residential Student Programming Fee (effective fall 2021 – spring 2025)
 - Fall 2021 Continuing and Returning
 - Housing and Meal Plan Rates, Residential Connectivity Fee, Residential Student Programming Fee AY2021-22

THEREFORE, BE IT RESOLVED that the Board of Trustees approves the proposed tuition and fee schedules, contingent upon compliance with undergraduate tuition rates permitted by the adopted 2022-2023 Ohio biennial budget.

(March 19, 2021)

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees



Shawnee Advantage Cohort (D)*
effective fall 2021 through spring 2025
Per Semester

Full-Time (12 - 18 credit hours)	AY 2020-21 <i>Cohort C</i>	AY 2021-22 <i>Cohort D</i>	% chg fr AY19-20
In-State Tuition	\$4,301.76	\$4,465.23	3.80%
Out-of-State Surcharge	\$3,021.48	\$3,021.48	0.00%

Part-Time (up to and including 11 and over 18 credit hours)	per credit hr	per credit hr	% chg
In-State Tuition	\$358.48	\$372.10	3.80%
Out-of-State Surcharge	\$251.79	\$251.79	0.00%

*NOTES:

O/S surcharge does not apply to students from counties included in reciprocal agreements; Kentucky residents may be eligible for the Kentucky Scholars Program)

Special program and course fees, pass-through, and other direct-charge fees are additive

Certified as True and Correct
 March 22, 2021


 Secretary, SSU Board of Trustees



Shawnee Advantage - Cohort A (2018)*

effective fall 2018 through spring 2022

Per Semester

Full-Time (12 - 18 credit hours)	AY 2018-19	AY 2019-20	AY 2020-21	AY 2021-22	% chg fr AY20-21
In-State Tuition	\$4,177.68	\$4,177.68	\$4,177.68	\$4,177.68	0.00%
Out-of-State Surcharge	\$3,078.36	\$3,078.36	\$3,078.36	\$3,078.36	0.00%
Part-Time (up to and including 11 and over 18 credit hours)	AY 2018-19 (per credit hr)	AY 2019-20 (per credit hr)	AY 2020-21 (per credit hr)	AY 2021-22 (per credit hr)	% chg
In-State Tuition	\$348.14	\$348.14	\$348.14	\$348.14	0.00%
Out-of-State Surcharge	\$256.53	\$256.53	\$256.53	\$256.53	0.00%

*Notes:

O/S surcharge does not apply to students from counties included in reciprocal agreements; Kentucky residents may be eligible for the Kentucky Scholars Program

Special program fees, pass-through, and other direct-charge fees are additive

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees



Shawnee Advantage Cohort (B)*

effective fall 2019 through spring 2023

Per Semester

Full-Time (12 - 18 credit hours)	AY 2019-20	AY 2020-21	AY 2021-22	% chg fr AY20-21
In-State Tuition	\$4,132.32	\$4,132.32	\$4,132.32	0.00%
Out-of-State Surcharge	\$2,962.20	\$3,021.48	\$3,021.48	0.00%
Part-Time (up to and including 11 and over 18 credit hours)	AY 2019-20 (per credit hr)	AY 2020-21 (per credit hr)	AY 2021-22 (per credit hr)	% chg
In-State Tuition	\$344.36	\$344.36	\$344.36	0.00%
Out-of-State Surcharge	\$246.85	\$251.79	\$251.79	0.00%

*NOTES:

O/S surcharge does not apply to students from counties included in reciprocal agreements; Kentucky residents may be eligible for the Kentucky Scholars Program

Special program and course fees, pass-through, and other direct-charge fees are additive

Certified as True and Correct
 March 22, 2021


 Secretary, SSU Board of Trustees



Shawnee Advantage Cohort (C)*

effective fall 2020 through spring 2024

Per Semester

Full-Time (12 - 18 credit hours)	AY2020-21	AY 2021-22	% chg fr AY20-21
In-State Tuition	\$4,301.76	\$4,301.76	0.00%
Out-of-State Surcharge	\$3,021.48	\$3,021.48	0.00%
Part-Time (up to and including 11 and over 18 credit hours)	AY2020-21 (per credit hr)	AY 2021-22 (per credit hr)	% chg
In-State Tuition	\$358.48	\$358.48	0.00%
Out-of-State Surcharge	\$251.79	\$251.79	0.00%

*NOTES:

O/S surcharge does not apply to students from counties included in reciprocal agreements; Kentucky residents may be eligible for the Kentucky Scholars Program)

Special program and course fees, pass-through, and other direct-charge fees are additive

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees



**2021-22 Academic Year
Non-guarantee Undergraduate Tuition Schedule**

effective fall semester 2021

Per Semester

Full-Time (12 - 18 credit hours)	AY 2020-21	AY 2021-22	% chg fr AY20-21
<i>In-State Tuition</i>			
Instructional Fee	\$3,247.68	\$3,312.63	2.0%
General Fee	\$358.32	\$365.49	2.0%
Technology Fee	\$64.80	\$66.10	2.0%
Total In-State Tuition	\$3,670.80	\$3,744.22	2.0%
<i>Out-of-State Surcharge</i> (does not apply to students from counties included in reciprocal agreements; Kentucky residents may be eligible for the Kentucky Scholars Program)			
	\$3,021.48	\$3,021.48	0.0%
<i>University Center Bond Fee</i>			
	\$150.00	\$150.00	
Part-Time (up to and including 11 and over 18 credit hours)	AY 2020-21 (per credit hr)	AY 2021-22 (per credit hr)	% chg
<i>In-State Tuition</i>			
Instructional Fee	\$270.64	\$276.05	2.0%
General Fee	\$29.86	\$30.46	2.0%
Technology Fee	\$5.40	\$5.51	2.0%
Total In-State Tuition	\$305.90	\$312.02	2.0%
<i>Out-of-State Surcharge</i> (does not apply to students from counties included in reciprocal agreements; Kentucky residents may be eligible for the Kentucky Scholars Program)			
	\$251.79	\$251.79	0.0%
<i>University Center Bond Fee</i>			
	\$12.50	\$12.50	0.0%
Alternative Tuition for Special Programs	AY 2020-21 (per semester)	AY 2021-22 (per semester)	% chg
<i>Bridge to Success Program</i>			
<i>College Credit Plus*</i>	\$50.00	\$50.00	0.0%
<i>Summer College Credit Plus equivalent programs</i>			

*College Credit Plus "Option G" students pay standard undergraduate tuition rates.

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March 22, 2021


Secretary, SSU Board of Trustees



**2021-22 Academic Year
 Graduate Tuition Schedule**
effective fall semester 2021
Per Semester

Full-Time <i>(9 - 16 credit hours)</i>	AY 2020-21	AY 2021-22	% chg
<i>In-State Tuition</i>			
Instructional Fee	\$4,743.81	\$4,743.81	0.00%
General Fee	\$136.89	\$136.89	0.00%
Technology Fee	\$47.34	\$47.34	0.00%
Total In-State Tuition	\$4,928.04	\$4,928.04	0.00%
Out-of-State Surcharge*	\$4,050.00	\$4,050.00	0.00%
University Center Bond Fee	\$150.00	\$150.00	0.00%
Part-Time <i>(up to and including 8 and over 16 credit hours)</i>	AY 2020-21 <i>(per credit hour)</i>	AY 2021-22 <i>(per credit hour)</i>	% chg
<i>In-State Tuition</i>			
Instructional Fee	\$527.09	\$527.09	0.00%
General Fee	\$15.21	\$15.21	0.00%
Technology Fee	\$5.26	\$5.26	0.00%
Total In-State Tuition	\$547.56	\$547.56	0.00%
Out-of-State Surcharge*	\$450.00	\$450.00	0.00%
University Center Bond Fee	\$12.50	\$12.50	0.00%
Graduate Workshop Credit	AY 2020-21 <i>(per credit hour)</i>	AY 2021-22 <i>(per credit hour)</i>	% chg
Graduate Workshop Credit	\$130.00	\$130.00	0.00%

*O/S surcharge does not apply to students from counties included in reciprocal agreements



2021-22 Academic Year
Course Fees
effective fall 2021
REVISED

Course Fees	AY 2020-21	AY 2021-22
Per Term		
Education Field Fee (EDU1)	\$350	\$350
Education Field Fee (EDU2)	\$147	\$147
Study Abroad Course Fee (CIPA)	\$120	\$120
Per Credit Hour		
Arts - Tier 1 (ART1)	\$7	\$7
Arts - Tier 2 (ART2)	\$15	\$15
Arts - Tier 3 (ART3)	\$25	\$25
Athletic Training (ATTR)	\$25	\$25
Biology (BIOL)	\$25	\$25
Health Science (BSHS)	\$5	\$5
Business (BUSI)	\$10	\$10
Chemistry (CHEM)	\$25	\$25
Dental Hygiene (DTHY)	\$45	\$45
Education (EDUC)	\$15	\$15
Education, Graduate (MEUC)	\$20	\$20
Education, Graduate Curriculum & Instruction (MECI)	\$20	\$20
Education, Graduate Intervention Specialist (MEIS)	\$20	\$20
Emergency Medical Technology (EMTP)	\$20	\$20
Engineering Technologies (ENGT)	\$22	\$22
Exercise Science (SSES)	\$15	\$15
Health Care Administration (BUHE)	\$20	\$20
Humanities (HUMA)	\$10	\$10
Information Systems (BUIS)	\$45	\$45
Mathematics, Graduate - Off-Campus Cohorts (MTH4)	\$60	\$60
Mathematics, Graduate (MTH1)	\$15	\$15
Mathematics, Graduate (MTH3)	\$35	\$35
Mathematics, Undergraduate (MATH)	\$15	\$15
Medical Laboratory Technology (MLTC)	\$25	\$25
Natural Science (NSCI)	\$25	\$25
Natural Science Advanced Lab Fee (NSLB) — ODHE did not approve	\$85	\$85
Nursing, A.A.S. (ADNR)	\$25	\$25
Nursing, B.S. (BSNR)	\$25	\$25
Occupational Therapy Assistant (OTAT)	\$25	\$25
Occupational Therapy, Graduate (MOT)	\$75	\$75
Physical Education (SSPE)	\$5	\$5
Physical Therapist Assistant (PTAT)	\$20	\$20
Radiologic Technology (RDLT)	\$25	\$25
Respiratory Therapy (RPTT)	\$25	\$25
Social Science (SSCI)	\$12	\$12
Sports Management (SSSM)	\$15	\$15
University College - Developmental Reading and Writing (UNC1)	\$3	\$3
University College - First Year Experience (UNC2)	\$12	\$12
Developmental Mathematics (UNC3)	\$17	\$17

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees



**AY2021-22 Special Program Fees
Effective fall 2021**

<i>Dept</i>	<i>Degree</i>	<i>Program</i>	<i>Major/Concentration Code</i>	<i>AY20-21 Fees/Semester</i>	<i>AY21-22 Fees/Semester</i>
AHS	AAS	Dental Hygiene	DTHY	\$80	\$80
AHS	AAS	Emergency Medical Technology	EMTP + EMTA	\$100	\$100
AHS	AAS	Medical Laboratory	MLTC	\$100	\$100
AHS	AAS	Radiologic Technology	RDLT	\$100	\$100
AHS	AAS	Respiratory Therapy	RPTT	\$100	\$100
NURS	AAS	Nursing (same program fee as BSN)	ADNR	\$50	\$50
RHSP	AA	Occupational Therapy Assistant	OTAT	\$55	\$55
RHSP	AA	Physical Therapy Assistant	PTAT	\$60	\$60
EDUC	BSE	Early Childhood PreK-3	ECIS,EDIS,EDEC	\$60	\$60
EDUC	BSE	Middle Childhood	EDMC	\$60	\$60
EDUC	Bach/Dsp	Adolescent Young Adult (same fee for al	ADLA,MAVA,ADMA,ADLS,ADSB, ADSP,ADSE,ADSC,ADES,ADPS, ADSS,ADHI,ADSO	\$60	\$60
ENGT	BS	Digital Simulation/Game	ETGG	\$100	\$100
ENGT	BS	Plastics Eng Tech	ETPL	\$100	\$100
FDPA	BFA	Fine Arts/Graphic Design	VIDD,VIAN,VIDS,VIMT,VIIM,VAD	\$90	\$90
FDPA	BFA	Fine Arts/Gaming	GSDA	\$100	\$100
NS	BS	Biology/Pre-med	BIOM,PMED	\$100	\$100
NURS	BS	Nursing	BSNR	\$50	\$50
RHSP	MOT	Occupational Therapy	MOT	\$100	\$100
AHS	BSHS	Health Science	BSHS	\$25	\$25
EDUC	BSE	Multiage Intervention Specialist	EDIS	\$60	\$60
EDUC	MEIS	Multiage Intervention Specialist	EDIS	\$60	\$60
EDUC	MED	Curriculum & Instruction	C & I	\$60	\$60

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees



2021-22 Academic Year

Other Student Fees

effective Fall semester 2021

Other Student Fees	AY 2020-21	AY 2021-22
Application Fees		
Graduate Admission	\$30	\$30
Health Sciences Programs (undergraduate)	\$30	\$30
International Admission	\$50	\$50
Career Services	\$4/cr hr (max \$48)	\$4/cr hr (max \$48)
Credit by Arrangement Administrative Fee, Undergraduate	\$150/per cr hr	\$150/per cr hr
Credit by Arrangement Administrative Fee, Graduate	\$225/per cr hr	\$225/per cr hr
Credit by Exam Fee (per course)	\$150	\$150
Graduation Petition Fee (per degree)	\$45	\$45
International Student Exchange Program (ISEP) Administrative Fee	\$100	\$100
International Student Exchange Program (ISEP) Tuition Differential	varies by destination	varies by destination
Orientation Fee	\$50	\$50
Overnight Orientation Fee	\$37	\$37
Overnight Orientation Fee (same day registration)	\$47	\$47
Payment Plan Late Fees	max \$180.00 per sem.	max \$180.00 per sem.
Late Registration Fee/Re-enrollment Fee	\$150	\$150
Parking Fee (when applicable)	\$30/fall & spring semesters	\$30/fall & spring semesters
Payment Plan Summer: First Late Fee	\$90	\$90
Payment Plan Summer: Second Late Fee	\$90	\$90
CashNet Payment Plan Fall/Spring: First Late Fee	\$45	\$45
CashNet Payment Plan Fall/Spring: Second Late Fee	\$35	\$35
CashNet Payment Plan Fall/Spring: Third Late Fee	\$35	\$35
CashNet Payment Plan Fall/Spring: Fourth Late Fee	\$35	\$35
Portfolio Evaluation Fee (per submission) - A.T.S. degree only		
First Course (per program discipline)	\$0	\$0
Second and Subsequent Courses (same discipline)	\$0	\$0
Student Athletic	\$150/per sem.	\$150/per sem.
Student Service Fees (students with 6 or more credit hours)	\$25/per sem.	\$25/per sem.
Student Health & Wellness (students with 6 or more credit hours)	\$25/per sem.	\$25/per sem.
Study Abroad	\$120/semester	\$120/semester

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees

Summer 2021 Residential Rates (No change from summer 2020)

**REVISED
Campus View**

Room Type	Full Semester	5 Week Term
Private	\$2,045	\$1,022
Double	\$1,704	\$852

Summer residents are typically housed in Campus View buildings. Bridgeview Court is used if overflow is required:

Bridgeview Court

Room Type	Full Semester	5 Week Term
Double	\$1,704	\$852

Meal Plan Options

No food service is provided during Summer Term.

**Residential Connectivity Fee
Full (10 wk.) Semester**

\$79	\$40.00
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March 22, 2021


Secretary, SSU Board of Trustees

Residential and Meal Plan Rates
2021-2022 Academic Year
Guarantee - Cohort D
2021-2025
REVISED

Campus View/Tanner Place

Room Type	Semester Cost	Academic Year	% Change
Private	\$4,117	\$8,234	0%
Double	\$3,436	\$6,872	0%

Bridgeview Court

Room Type	Semester Cost	Academic Year	% Change
Double	\$3,436	\$6,872	0%
(Apartment) Double Buy Out	\$4,524	\$9,048	0%

Cedar House

Room Type	Semester Cost	Academic Year	% Change
Private ¹	\$3,462	\$6,924	0%
Double	\$2,836	\$5,672	0%

University Townhouse

Room Type	Semester Cost	Academic Year	% Change
Private ¹	\$3,462	\$6,924	0%
Double	\$2,836	\$5,672	0%

¹Triple rooms are offered at the discretion of the University.

¹Private Rooms are only available if space permits and at the discretion of the University.

Meal Plan Options²

Plan	Semester Cost	Academic Year	% Change
Unlimited Meal Plan	\$2,127	\$4,254	3.00%
15 Meals per Week	\$2,028	\$4,056	3.00%
12 Meals per Week	\$1,826	\$3,652	3.00%

²All meal plans include \$35 flex dollars per semester.

Freshmen campus residents are assigned the 19 meal plan; sophomores may select any option; juniors or seniors may opt not to participate in a meal plan.

Residential Connectivity Fee

Semester Cost	Academic Year
\$135.00	\$270.00

Residential Student Programming Fee

Semester Cost	Academic Year
\$16.00	\$32.00

Certified as True and Correct
 March 22, 2021


 Secretary, SSU Board of Trustees

Residential and Meal Plan Rates
2021-2022 Academic Year
Non-Guarantee (continuing)
REVISED

Campus View/Tanner Place

Room Type	Semester Cost	Academic Year	% change from 2020
Private	\$3,962	\$7,923	0.00%
Double	\$3,307	\$6,613	0.00%

Bridgeview Court

Room Type	Semester Cost	Academic Year	% change from 2020
Double	\$3,307	\$6,613	0.00%
(Apartment) Double Buy Out	\$4,615	\$9,229	0.00%

Cedar House

Room Type	Semester Cost	Academic Year	% change from 2020
Private ¹	\$3,332	\$6,664	0.00%
Double	\$2,728	\$5,457	0.00%

University Townhouse

Room Type	Semester Cost	Academic Year	% change from 2020
Private ¹	\$3,332	\$6,664	0.00%
Double	\$2,729	\$5,458	0.00%

¹Triple rooms are offered at the discretion of the University.

¹Private Rooms are only available if space permits and at the discretion of the University.

Meal Plan Options²

Plan	Semester Cost	Academic Year	% change from 2020
19 Meals per Week	\$2,127	\$4,255	3.00%
15 Meals per Week	\$2,028	\$4,055	3.00%
12 Meals per Week	\$1,826	\$3,652	3.00%

²All meal plans include \$35 flex dollars per semester.

Freshmen campus residents are assigned the 19 meal plan; sophomores may select any option; juniors or seniors may opt not to participate in a meal plan.

Residential Connectivity Fee

Semester Cost	Academic Year
\$135.00	\$270.00

Residential Student Programming Fee

Semester Cost	Academic Year
\$16.00	\$32.00

Certified as True and Correct
 March 22, 2021


 Secretary, SSU Board of Trustees

Residential and Meal Plan Rates
2018-2019 Academic Year
Guarantee - Cohort A
2018-2022

Campus View/Tanner Place

Room Type	Semester Cost	Academic Year
Private	\$3,955	\$7,910
Double	\$3,301	\$6,602

Bridgeview Court

Room Type	Semester Cost	Academic Year
Double	\$3,301	\$6,602
(Apartment) Double Buy Out	\$4,346	\$8,692

Cedar House

Room Type	Semester Cost	Academic Year
Private ¹	\$3,326	\$6,652
Double	\$2,724	\$5,448

University Townhouse

Room Type	Semester Cost	Academic Year
Private ¹	\$3,326	\$6,652
Double	\$2,724	\$5,448

¹Triple rooms are offered at the discretion of the University.

¹Private Rooms are only available if space permits and at the discretion of the University.

Meal Plan Options²

Plan	Semester Cost	Academic Year
19 Meals per Week	\$1,984	\$3,968
15 Meals per Week	\$1,891	\$3,782
12 Meals per Week	\$1,703	\$3,406

²All meal plans include \$35 flex dollars per semester.

Freshmen campus residents are assigned the 19 meal plan; sophomores may select any option; juniors or seniors may opt not to participate in a meal plan.

Residential Connectivity Fee

Semester Cost	Academic Year
\$130.00	\$260.00

Residential Student Programming Fee

Semester Cost	Academic Year
15.00	\$30.00

Certified as True and Correct
 March 22, 2021


 Secretary, SSU Board of Trustees

**Residential and Meal Plan Rates
2019-2020 Academic Year
Guarantee - Cohort B
2019-2023**

Campus View/Tanner Place

Room Type	Semester Cost	Academic Year
Private	\$3,955	\$7,910
Double	\$3,301	\$6,602

Bridgeview Court

Room Type	Semester Cost	Academic Year
Double	\$3,301	\$6,602
(Apartment) Double Buy Out	\$4,346	\$8,692

Cedar House

Room Type	Semester Cost	Academic Year
Private ¹	\$3,326	\$6,652
Double	\$2,724	\$5,448

University Townhouse

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Semester Cost	Academic Year
\$130.00	\$260.00

Residential Student Programming Fee

Semester Cost	Academic Year
\$15.00	\$30.00

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March 22, 2021


 Secretary, SSU Board of Trustees

**Residential and Meal Plan Rates
2020-2021 Academic Year
Guarantee - Cohort C
2020-2024**

Campus View/Tanner Place

Room Type	Semester Cost	Academic Year
Private	\$4,117	\$8,234
Double	\$3,436	\$6,873

Bridgeview Court

Room Type	Semester Cost	Academic Year
Double	\$3,436	\$6,873
(Apartment) Double Buy Out	\$4,524	\$9,048

Cedar House

Room Type	Semester Cost	Academic Year
Private ¹	\$3,462	\$6,925
Double	\$2,836	\$5,671

University Townhouse

Room Type	Semester Cost	Academic Year
Private ¹	\$3,462	\$6,925
Double	\$2,836	\$5,671

¹Triple rooms are offered at the discretion of the University.

¹Private Rooms are only available if space permits and at the discretion of the University.

Meal Plan Options²

Plan	Semester Cost	Academic Year
19 Meals per Week	\$2,065	\$4,131
15 Meals per Week	\$1,969	\$3,937
12 Meals per Week	\$1,773	\$3,546

²All meal plans include \$35 flex dollars per semester.

Freshmen campus residents are assigned the 19 meal plan; sophomores may select any option; juniors or seniors may opt not to participate in a meal plan.

Residential Connectivity Fee

Semester Cost	Academic Year
\$135.00	\$270.00

Residential Student Programming Fee

Semester Cost	Academic Year
\$16.00	\$32.00

Certified as True and Correct
March 22, 2021


 Secretary, SSU Board of Trustees

RESOLUTION F05-21

APPROVAL OF AY2021-2022 *E-CAMPUS* TUITION RATES

WHEREAS, a recent review of E-Campus tuition rates established in AY2020-2021 that were based upon a market analysis, revealed that these rates remain competitive with comparable online programs; and

WHEREAS, by Resolution F01-21 (attached), the Board approved extending the waiver of the standard undergraduate tuition rate for the online undergraduate tuition for AY2021-2022, and such approval is pending;

THEREFORE, BE IT RESOLVED that the Board of Trustees of Shawnee State University approves the *E-Campus* Tuition Rates Schedule (attached) effective fall 2021, contingent upon approval of the ODHE's waiver from the standard in-state undergraduate tuition rate.

(March 19, 2021)

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees

RESOLUTION F01-21
APPROVAL TO EXTEND WAIVERS OF
UNDERGRADUATE AY21-22 STANDARD TUITION

WHEREAS, per §381.170 of Am. Sub. H.B. 166 of the 133rd General Assembly reductions of the standard undergraduate instructional and general tuition rates are allowable upon approvals by the Board of Trustees and the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Shawnee State University desires to continue the prior-approved reductions of the standard tuition rates by extending the following waivers as described below:

- 1) Bridge to Success Program. This is a program offered during the summer to prospective students with two or more academic development needs in mathematics, English, and/or reading requiring supplementary support to enter and persist to college completion. The proposed action is to waive the AY20-21 standard student tuition for summer 2021 to \$50 per credit hour. This fee will partially defray program costs yet remove a significant financial barrier for students to enroll. This waiver will apply to approximately 100 students for summer 2021.
- 2) College Credit Plus (CCP) for non-public and homeschool students. Students in non-public or homeschools and who meet and are accepted as CCP participants are permitted to self-pay for up to 30 credit hours each academic year. This waiver extends the state-approved CCP rates to these students for AY21-22. The proposed waiver is estimated to apply to approximately 15 students during the academic year.
- 3) Give Back Go Forward Program. The GBGF program provides undergraduate students the opportunity to earn a waiver of the standard tuition for one course each summer (3 credit hours) by completing 100 volunteer hours that directly support local area senior citizens. The proposed 3 credit hour waiver is estimated to apply to approximately 25 students during AY21-22.
- 4) E-Campus (fully online) Undergraduate Courses. Extending the waiver of the standard tuition for e-campus undergraduate course tuition that will apply to approximately 200 students during AY21-22 as follows:
 - a. General Undergraduate Fully Online Courses
 - i. In-state \$278.00/credit hour
 - ii. Nonresident \$283.00/credit hour
 - b. RN to BSN Fully Online Courses
 - i. In-state \$240.00/credit hour
 - ii. Non-resident \$245.00/credit hour

THEREFORE, BE IT RESOLVED, the Shawnee State University Board of Trustees approves the above-identified waivers of standard undergraduate tuition pending approval by the Chancellor of the Ohio Department of Higher Education.

(January 29, 2021)

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees



E-Campus Online Tuition Schedule*

effective Fall 2021

Per Credit Hour

Undergraduate	AY20-21	AY21-22	\$ Diff	% Diff
In-State Tuition*	\$278.00	\$278.00	\$0.00	0.00%
Out-of-State Surcharge	\$5.00	\$5.00	\$0.00	0.00%
*Pending ODHE approval				
RN/BSN	AY20-21	AY21-22	\$ Diff	% Diff
In-State Tuition	\$240.00	\$240.00	\$0.00	0.00%
Out-of-State Surcharge	\$5.00	\$5.00	\$0.00	0.00%
Graduate	AY20-21	AY21-22	\$ Diff	% Diff
In-State Tuition	\$452.00	\$452.00	\$0.00	0.00%
Out-of-State Surcharge	\$10.00	\$10.00	\$0.00	0.00%
Occupational Therapy Doctoral Program	AY20-21	AY21-22	\$ Diff	% Diff
In-State Tuition	\$600.00	\$600.00	\$0.00	0.00%
Out-of-State Surcharge	\$50.00	\$50.00	\$0.00	0.00%

*This schedule is applicable to courses and programs delivered exclusively online

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March 22, 2021

Secretary, SSU Board of Trustees

RESOLUTION F 0 6 - 2 1

ADMINISTRATION OF CAPITAL FACILITIES PROJECTS

WHEREAS, Shawnee State University received appropriations for capital facilities projects from the General Assembly pursuant to SB 310 of the 133rd General Assembly; and

WHEREAS, for state capital appropriations under \$4 million, Ohio Revised Code Section 3345.50 requires the Board of Trustees to notify the Chancellor of the Ohio Department of Higher Education in writing of its intent to locally administer the capital facilities project; and

WHEREAS, the University's capital facilities project is also subject to procedures developed in accordance with Ohio Revised Code Section 153.16 for the selection of consultants, preparation and approval of contract documents, receipt of bids, and award of contracts with respect to such projects;

THEREFORE, BE IT RESOLVED, the Shawnee State University Board of Trustees will ensure compliance with O.R.C. Section 153.16 and directs the Vice President for Finance and Administration to submit the written notification of the University's intent to locally administer the capital facilities projects, as required.

(March 19, 2021)

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees

RESOLUTION F07-21

REVISION OF POLICY 3.20REV, UNIVERSITY HOUSING

WHEREAS, Policy 3.20Rev., University Housing, addresses the requirements, restrictions, and prohibitions pertaining to the university's residence halls; and

WHEREAS, Policy 3.20Rev., University Housing, was last reviewed and approved by the Board of Trustees on December 14, 2018; and

WHEREAS, the student housing requirement is being modified to include sophomores, student athletes, and/or international students;

THEREFORE, BE IT RESOLVED that the Board of Trustees of Shawnee State University hereby approves revision of Policy 3.20Rev., University Housing.

(March 19, 2021)

Certified as True and Correct
March 22, 2021


Secretary, SSU Board of Trustees

Shawnee State University

POLICY TITLE:	UNIVERSITY HOUSING
POLICY NO.:	3.20 REV
ADMIN CODE:	3362-3-12
PAGE NO.:	1 OF 32
EFFECTIVE DATE:	12/14/18 03/19/21
NEXT REVIEW DATE:	09/2021 03/2024
RESPONSIBLE OFFICER(S):	VPA EMR
APPROVED BY:	BOARD OF TRUSTEES

1.0 PURPOSE

Shawnee State University (SSU) has an obligation to ensure that housing policies and programs exist that will maximize the educational potential of the residential life of the University.

2.0 RESIDENCE LIFE AS AN EDUCATIONAL EXPERIENCE

2.1 In addition to the other forms of education it practices, Shawnee State University endorses and supports the particular value of higher education as provided by a residential campus community. Residential settings offer students unparalleled opportunities to gain from social interactions and other life experiences that characterize on-campus housing and dining.

2.2 When residential living is part of an organized program, the educational and personal gains from simple access and participation can be substantial. For these reasons, SSU develops and maintains programs that ensure the residential experience contributes in significant ways to the total education of students.

3.0 UNIVERSITY HOUSING REQUIREMENTS, RESTRICTIONS AND PROHIBITIONS

3.1 As a condition of admission and continued enrollment, all freshman and sophomore students ~~in their first year of attendance~~ in their first and second years of attendance and who have completed less than sixty (60) hours of college credit beyond high school who live more than twenty-five (25) miles from campus are required to live in University housing, to the extent that space is available, and to take their meals in dining facilities as provided in meal plans approved by the University. Under this policy a freshman is defined as a student who has not earned college credit beyond high school graduation and a sophomore is a student who has earned less than sixty (60) hours of college credit beyond high school graduation. For the purposes of the preceding sentence only, credit earned through Ohio College Credit Plus or a similar program, or credits earned through high school Advanced Placement or International Baccalaureate courses shall not fall within the

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March 22, 2021


Secretary, SSU Board of Trustees

definition of “college credit”. This section shall apply to students enrolling at the university for the first time after summer of 2021.

3.2 All varsity student athletes and/or international students receiving any institutional scholarship assistance are required to live in University housing, to the extent that space is available, and to take their meals in dining facilities as provided in meal plans approved by the University. This section shall apply to student athletes and international students enrolling at the university for the first time after summer of 2021. Commuter varsity student athletes who live with a parent or guardian at the residence of a permanent address defined in their admissions application are exempt from the requirement of this section if that permanent residence address is within 25 miles of campus.

3.13.3 Exceptions to the on-campus housing requirements ~~for freshman in sections 3.1 and 3.2~~ include the following: married students, single parents with full or shared custody of children, veterans, ~~and~~ students over the age of 23, transfer students with more than sixty (60) transferred credits earned beyond high school graduation, students living with one or both of their parents, and other extraordinary circumstances as determined by the Vice President for Advancement and Enrollment Management ~~Institutional Relations~~ or designee.

3.23.4 Individuals Prohibited from Student Housing

3.2.13.4.1 Individuals are prohibited from living in and/or visiting University- owned or managed residential facilities if they:

- a) have been convicted of any felony of violence, and/or
- b) are a convicted sex offender, and/or
- c) have been convicted of a felony or were found responsible for an offense as a juvenile which would be a felony if committed by an adult, and have not completed their associated sentence, probation, and/or parole, whichever applicable.

3.2.23.4.2 The University may exclude other individuals from University housing based upon health, safety and/or conduct reasons in accordance with procedures and/or guidelines approved by the President.

4.0 TERMS AND CONDITIONS FOR STUDENT RESIDENTS

As a condition to living in student housing, students will be required to agree to

requirements established by the University, which may be in the form of a housing contract. Failure to fully and accurately complete the contract may be a reason to exclude a student from University housing. The housing contract form shall be approved by the Vice President for Finance and Administration.

5.0 The ~~board~~Board of ~~T~~rustees will retain authority for establishing rates for residential housing and meal plans.

6.0 GUIDELINES

The University will have ~~a~~guidelines for student housing and residence life that may be produced in electronic form. Such guidelines will be approved by the President.

[Ref: Guide to University Housing & Residence Life](#)

History

Effective: 05/09/94

Revised: 03/19/21; 12/14/18; 09/11/15; 05/02/14; 2/9/07

Shawnee State University

POLICY TITLE:	UNIVERSITY HOUSING
POLICY NO.:	3.20 REV
ADMIN CODE:	3362-3-12
PAGE NO.:	1 OF 3
EFFECTIVE DATE:	03/19/21
NEXT REVIEW DATE:	03/2024
RESPONSIBLE OFFICER(S):	VPAEM
APPROVED BY:	BOARD OF TRUSTEES

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March 22, 2021


Secretary, SSU Board of Trustees

Baccalaureate courses shall not fall within the definition of “college credit”. This section shall apply to students enrolling at the university for the first time after summer of 2021.

- 3.2 All varsity student athletes and/or international students receiving any institutional scholarship assistance are required to live in University housing, to the extent that space is available, and to take their meals in dining facilities as provided in meal plans approved by the University. This section shall apply to student athletes and international students enrolling at the university for the first time after summer of 2021. Commuter varsity student athletes who live with a parent or guardian at the residence of a permanent address defined in their admissions application are exempt from the requirement of this section if that permanent residence address is within 25 miles of campus.
- 3.3 Exceptions to the on-campus housing requirements in sections 3.1 and 3.2 include the following: married students, single parents with full or shared custody of children, veterans, students over the age of 23, transfer students with more than sixty (60) transferred credits earned beyond high school graduation, students living with one or both of their parents, and other extraordinary circumstances as determined by the Vice President for Advancement and Enrollment Management or designee.
- 3.4 Individuals Prohibited from Student Housing
- 3.4.1 Individuals are prohibited from living in and/or visiting University-owned or managed residential facilities if they:
- a) have been convicted of any felony of violence, and/or
 - b) are a convicted sex offender, and/or
 - c) have been convicted of a felony or were found responsible for an offense as a juvenile which would be a felony if committed by an adult, and have not completed their associated sentence, probation, and/or parole, whichever applicable.
- 3.4.2 The University may exclude other individuals from University housing based upon health, safety and/or conduct reasons in accordance with procedures and/or guidelines approved by the President.

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History

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Revised: 03/19/21; 12/14/18; 09/11/15; 05/02/14; 02/09/07

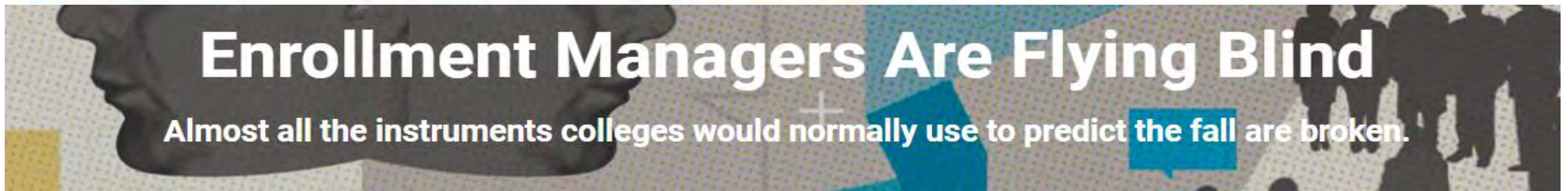
Enrollment Management Fall 21 Mid-Term Report 2

March 19, 2021 Board of Trustees Meeting

THE CHRONICLE OF HIGHER EDUCATION

NEWS | ADVICE | THE REVIEW | DATA | CURRENT ISSUE | VIRTUAL EVENTS | STORE | JOBS ▾ | 🔍

March 19, 2021



A New Term, the Same Enrollment Losses

By *Audrey Williams June* | MARCH 11, 2021

[New data](#) from the National Student Clearinghouse Research Center, released on Thursday, provides an early look at enrollment for the spring semester — and reveals a trend that is now familiar in the wake of the pandemic: Fewer students are enrolled in college.

Spring 2021 vs. Spring 2020 Enrollments

	US Avg	SSU
Undergraduate students	-4.5%	-8.1%
Graduate students	+4.3%	+17.8%
Overall students	-2.9%	-6.9%

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March 22, 2021

National Student Clearinghouse Research Center, March 2021

Fall 2021 Applications and Admits still trailing Fall 2020 significantly; Transfers Up

	Spring 2019	Spring 2020	Spring 2021
Spring 2021 Term (15 th day)	3238	3479	3239
Summer registration opens in April		241	-240

Fall 2021 Term	Jan 25, 2021	Mar 15, 2021	% Change since Jan 25
First-time freshmen applications	-46%	-41%	+17%
First-time freshmen admitted students	-31%	-23%	+28%
Transfer student applications	---*	+21%	+72%
Transfer student admitted students	---*	+51%	+151%
Students registered for orientation	---**	-46%	
Residential student housing deposits	-36%	+1%	

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*Didn't track transfers prior to month of March in years before 2021
**Orientation registration didn't open in 2021 until February

The New 90:

March to June all-hands admissions push

Expanded Live On-campus visits

Presidential Roundtables with K-12 re: The Lost Class of '21

Restoration of Live Orientations

President's Message that campus will return to "normal" fall

Live recruiting events on campus and in the field

K-12 back in school with restoration of live visits

Selective program deadlines extended

New scholarship opportunities established

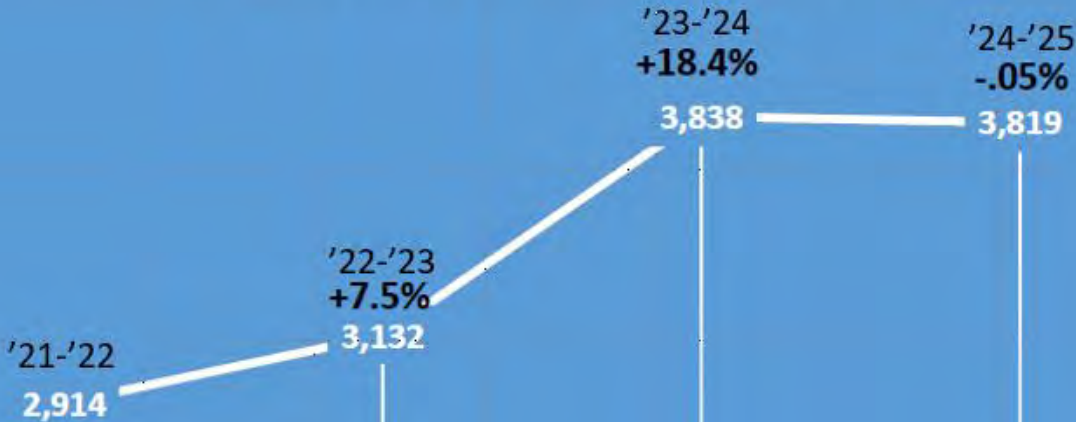
Exploration of COVID relief fund use



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Beyond Fall 2021

PALSJR COUNTY HS ENROLLMENTS: 2021-2022 to 2024-2025



58% of Shawnee State University new students in Fall 2020 were from Ohio counties: Pike, Adams, Lawrence, Scioto, Jackson, and Ross

K-12 student population in primary service area increases significantly through fall 2024

Online program and course enrollments rising

Expansion of new undergraduate course offerings underway

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March 22, 2021

Shawnee State University Financials Update

Finance and Administration Committee

March 19, 2021

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March 22, 2021



Secretary, SSU Board of Trustees

CARES Act

Coronavirus Relief Funds

GEER Mental Health

Award Description	Award Amount	Date Awarded	Funding Source
CARES Act Emergency Student Financial Aid	\$ 1,786,455.00	4/25/2020	Federal Dept. of Education
CARES Act HEERF Institutional Portion	\$ 1,786,454.00	5/8/2020	Federal Dept. of Education
Coronavirus Relief Fund (CRF) First allocation	\$ 1,810,959.00	7/27/2020	State of Ohio (Pass thru from Federal Treasury Department)
Coronavirus Relief Fund (CRF) Mental Health allocation	\$ 49,028.00	9/28/2020	State of Ohio (Pass thru from Federal Treasury Department)
CARES Act Strengthening Institutional Programs (SIP)	\$ 176,226.00	10/2/2020	Federal Dept. of Education
Coronavirus Relief Fund (CRF) Second allocation	\$ 905,480.00	10/26/2020	State of Ohio (Pass thru from Federal Treasury Department)
CRRSAA (HEERF II award) Student Financial Aid Portion	\$ 1,786,455.00	1/18/2021	Federal Dept. of Education
CRRSAA (HEERF II award) Institutional Portion	\$ 3,676,771.00	1/18/2021	Federal Dept. of Education
GEER Mental Health Support	\$ 83,348.00	2/5/2021	State of Ohio (Pass thru from Federal Treasury Department)
GRAND TOTALS	<u>\$ 12,061,176.00</u>		

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March 22, 2021



Secretary, SSU Board of Trustees

New &
Anticipated
Awards

Award Description	Award Amount	Date Awarded	Funding Source
CARES Act Strengthening Institutional Programs (SIP)	\$230,959	3/6/2021	Federal Dept. of Education
American Rescue Plan Act of 2021* 50% student awards	\$10,109,114	TBD	Federal Dept. of Education
*Estimate by the Association for Public and Land-Grant Universities			

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March 22, 2021



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State Funding

FY2020

FY2021

State Share of Instruction (SSI)

Original allocation	\$ 13,676,184	\$ 12,823,164
Actual/Current allocation	\$ 13,156,077	\$ 13,567,123

**HB110 Total Pool Biennial Allocation: FY2022 is 0.96% increase above FY2021; FY2023 is 0.93% above FY2022*

Supplement

Original allocation	\$ 4,037,456	\$ 3,884,033
Actual/Current allocation	\$ 3,884,033	\$ 4,037,456

**HB110 Shawnee State FY2022 allocation is \$4,636,500 (14.8% above FY2021); FY2023 allocation is \$5,409,250 (16.7% above FY2022)*

State Capital

Biennium allocation:

FY 2019-2020	\$ 4,053,428	
FY 2021-2022		\$ 3,810,000

**Pending Ohio state legislature approval*

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March 22, 2021



Secretary, SSU Board of Trustees

FY2021 Operating Budget

	FY2021 Budget	FY2021 Actuals as of 2/26/21	% chg from budget	FY2021 Projected EOY	% chg from budget
Revenues					
State Funding					
Subtotal	\$15,338,799	\$11,707,452	-23.7%	\$17,604,399	14.8%
Student Fees					
Tuition & Fees	\$26,969,238	\$25,400,791	-5.8%	\$26,756,872	-0.8%
Housing & Meals	\$3,162,008	\$2,305,725	-27.1%	\$2,404,599	-24.0%
Subtotal	\$30,131,246	\$27,706,516	-8.0%	\$29,161,471	-3.2%
Less Institutional Scholarships	(\$5,380,353)	(\$5,371,016)	-0.2%	(\$5,622,928)	4.5%
Net Tuition and Fees	\$24,750,893	\$22,335,500	-9.8%	\$23,538,543	-4.9%
Other Income					
Subtotal - Other Income	\$1,652,719	\$1,050,350	-36.4%	\$1,323,138	-19.9%
<i>Revenue Adjustment (CARES Act & CRF as of Dec. 31 2020)</i>				\$1,204,745	
Total Revenue	\$41,742,411	\$35,093,302	-15.9%	\$43,670,825	4.6%
Expenses					
Salaries and Benefits					
Subtotal	\$30,145,343	\$19,185,827	-36.4%	\$30,145,343	0.0%
Non-Compensation					
Subtotal	\$11,736,654	\$6,424,818	-45.3%	\$11,433,428	-2.6%
<i>CARES Act & CRF Expenditure Offset as of Dec. 31, 2020</i>				(\$883,296)	
Total Operating Expenses	\$41,881,997	\$25,610,645	-38.9%	\$40,695,475	-2.8%
Gross Margin	(\$139,586)	\$9,482,657		\$2,975,350	2231.6%
<i>as % of Revenues</i>	-0.3%			6.8%	
Net Transfer to Capital Fund	(\$1,564,725)	(\$1,564,725)		(\$1,564,725)	0.0%
Net Operating	(\$1,704,311)	\$7,917,932		\$1,410,625	

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March 22, 2021



*HEERF II revenue and expenditures for the period of December 27, 2020 through June 30, 2021 vs. Budget

Secretary, SSU Board of Trustees

	2020 Actual	2021 Projection	% Change
Operating Revenue:			
Tuition & Fees (net of Scholarship Allowance)	\$19,082,443	\$18,319,145	-4.00%
Grant & Contracts	\$4,448,998	\$4,582,468	3.00%
Sales and Services	\$1,654,788	\$1,075,612	-35.00%
Miscellaneous Income	\$387,630	\$251,960	-35.00%
TOTAL OPERATING REVENUE	\$25,573,859	\$24,229,185	-5.26%
Non-operating Revenue:			
State Appropriations	\$17,040,109	\$17,562,587	3.07%
Other Grants*	\$12,769,671	\$19,296,211	51.11%
Investment Income	\$323,292	\$339,457	5.00%
Capital Appropriations	\$2,542,812	\$1,907,109	-25.00%
TOTAL NON-OPERATING REVENUE	\$32,675,884	\$39,105,364	19.68%
TOTAL REVENUES	\$58,249,743	\$63,334,549	8.73%
Operating Expenses:			
Educational & General Expenses*	\$43,283,886	\$45,769,071	5.74%
Scholarship Expenses	\$5,315,602	\$5,714,272	7.50%
Depreciation	\$4,040,030	\$4,080,430	1.00%
Auxiliary Enterprises	\$5,990,591	\$6,056,718	1.10%
Interest on Capital Debt	\$606,535	\$586,885	-3.24%
TOTAL OPERATING EXPENSES	\$59,236,644	\$62,207,377	5.02%
Non-operating Expenses:			
Loss on Disposal of Capital Assets	\$0	\$0	0.00%
TOTAL NON-OPERATING EXPENSES	\$0	\$0	0.00%
(DECREASE)/INCREASE IN NET POSITION	(\$986,901)	\$1,127,172	114.21%
ENDING NET POSITION	\$28,305,480	\$29,432,652	3.98%

*Large variance due to CARES Act funding

Projected 2021
Net Position

(based on 3rd qtr.)

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Ohio Senate Bill 6

Ratio	2019	2020	2021 (Preliminary)	Maximum possible
Viability	0.6	0.6	0.6	1.5
Primary Reserve	1.5	1.5	1.5	2.5
Net Income	0.0	0.2	0.6	1.0
Composite Score	2.1	2.3	2.7	5.0

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Investment and Cash Update

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Reserves Utilization

Date	Withdrawals
July 2018	\$ 1,500,000
December 2018	\$ 1,000,000
January 2019	\$ 500,000
May 2019	\$ 1,500,000
July 2019	\$ 1,500,000
July 2020	\$ 1,500,000

- **No additional withdrawals scheduled in Fiscal Year 2021**

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Month	Cares	Operating Inflow
March 2020		\$ 5,653,492.51
April 2020		\$ 4,696,819.52
May 2020		\$ 3,064,582.82
June 2020	\$ 975,344.94	\$ 4,197,322.54
July 2020		\$ 2,223,480.00
August 2020	\$ 1,810,959.00	\$ 5,343,251.63
Sept 2020		\$ 6,761,471.73
Oct 2020	\$ 1,450,000.00	\$ 4,368,064.99
Nov 2020	\$ 954,408.00	\$ 4,155,066.16
Dec 2020	\$ 262,681.00	\$ 5,897,856.79
January 2021		\$ 8,622,655.25
February 2021	\$ 888,615.01	\$ 3,345,179.76
March (est)		\$ 4,949,017.98
April (est)		\$ 4,549,035.04
May (est)		\$ 3,335,217.14
June (est)		\$ 4,373,597.31
	\$ 6,342,007.95	

Cares	Operating Outflow	Net Operating Inflow/(Outflow)
\$ 546,311.18	\$ 3,880,216.96	\$ 1,773,275.55
\$ 142,025.08	\$ 3,850,053.34	\$ 846,766.18
\$ 130,694.49	\$ 5,215,621.22	\$ (2,151,038.40)
\$ 1,364,231.48	\$ 3,840,099.25	\$ 357,223.29
\$ 130,010.67	\$ 4,123,839.48	\$ (1,900,359.48)
\$ 213,899.68	\$ 3,861,968.69	\$ 1,481,282.94
\$ 271,123.41	\$ 7,066,819.86	\$ (305,348.13)
\$ 1,910,664.49	\$ 4,795,383.68	\$ (427,318.69)
\$ 668,389.16	\$ 3,940,676.00	\$ 214,390.16
\$ 904,288.66	\$ 4,507,905.19	\$ 1,389,951.60
\$ 18,476.35	\$ 6,241,934.33	\$ 2,380,720.92
\$ 102,604.82	\$ 3,579,550.33	\$ (234,370.57)
	\$ 4,939,521.48	\$ 9,496.50
	\$ 3,355,428.96	\$ 1,193,606.08
	\$ 5,275,832.26	\$ (1,940,615.12)
	\$ 4,268,390.44	\$ 105,206.87
\$ 6,402,719.47		\$ 2,792,869.70

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Investment Portfolio

Current as of February 28, 2021

Class	Market Value	Current % of Assets	Target (Range) Policy	Asset Allocation Change*
Cash equivalents	\$774,717	10.8%	10.0% (5% -30%)	5%
Fixed Income	\$5,074,795	70.7%	60.0% (55% - 75%)	60%
Domestic Equity	\$1,124,809	15.7%	25.0% (20% - 40%)	30%
International Equity	\$199,824	2.8%	5.0%	5%
Total Portfolio Market Value	\$7,174,145	100.0%		

*Adding new investment in the amount of \$1.2M (not reflected in above values) plus reallocating cash & fixed income to achieve asset allocation change

Note: Investment gain for the fiscal year (as of Feb 28, 2021) is \$287,880 or 5.22%

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FY2022 Operating Budget Development

(under development)

- FY2022 **Early** Operating Budget Considerations

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Revenue

- State Funding Increase (SSI and Supplement)
- Enrollment
 - Based on projections of 3% decline
- Tuition revenue
 - Fall 2021 Guarantee & continuing students
 - Other tuition fees (capped at 2020 level)
- Other revenue
 - Housing & Meal Plan inflationary adjustment
 - Housing Policy
 - Anticipate impact of Covid-19 & variants on activities/events/other auxiliary revenue

Expenditures

- Compensation
 - Salaries
 - Health Insurance
- Strategic Plan Growth Initiatives
- Non-compensation
 - Major contracts renegotiated terms
 - Control spending continues
 - Expense offset
- Covid testing & other health & safety expenditures
- Capital Projects

CARES - HEERF II funds (\$1.7M student and \$3.6M institutional)

American Rescue Plan Act - \$10.1 estimate (TBD)

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2021-2022 Academic Year
Fines and Cost Recovery Charges¹
effective Fall semester 2021

Cost Recovery Charges	AY 2020-21	AY 2021-22
Equipment:		
Bike rental for international students (new)	\$30.00	\$30.00
Bike rental for international students (used)	\$25.00 refundable deposit	\$25.00 refundable deposit
Calculator rental	\$100.00 (includes \$60.00 deposit)	\$100.00 (includes \$60.00 deposit)
Lost/damaged item	cost of item	cost of item
International Programs:		
Airport transportation - Cincinnati, Columbus	\$150.00	\$150.00
Airport transportation - Huntington	\$100.00	\$100.00
BearPrint Costs (after \$15 print allowance):		
Copies - black & white	\$0.05	\$0.05
Copies - color	\$0.15	\$0.15
Library Costs:		
OhioLINK item replacement charge	\$125.00	\$125.00
OhioLINK overdue or billed item	.50/day, max \$50.00 per item	.50/day, max \$50.00 per item
Student Business Center:		
Transcript Service Fee	\$3.00	\$3.00
Postage charge for rush transcript	current USPS rate for priority mail express	current USPS rate for priority mail express
Charges & Fines	AY 2020-21	AY 2021-22
Disciplinary:		
Defacing University property	\$50.00 - \$400.00 plus costs	\$50.00 - \$400.00 plus costs
Discharging fire extinguisher	\$750.00 plus costs	\$750.00 plus costs
E-Chug	\$100.00	\$100.00
E-Toke	\$100.00	\$100.00
Misuse of campus technology	\$100.00	\$100.00
Moving or tampering with fire or safety equipment	\$750.00	\$750.00
Skateboarding or in-line skating	up to \$20.00 plus restitution	up to \$20.00 plus restitution
Housing Charges & Fines:		
Damages	variable, depending on type of damage	variable, depending on type of damage
Failure to dispose of trash	\$25.00 - \$100.00	\$25.00 - \$100.00
Housing during University breaks	Pro-Rated Daily Rate	Pro-Rated Daily Rate
Improper checkout	\$25.00	\$25.00
Key replacement - hard key	\$90.00	\$90.00
Key replacement - swipe card	\$12.00	\$12.00
Lock core replacement	\$90.00	\$90.00
Lockout charge	\$12.00	\$12.00
Pets in living units	\$35.00/day plus costs	\$35.00/day plus costs
Smoking in residence hall - first violation	\$250.00	\$250.00
Smoking in residence hall - second and subsequent violations	\$500.00	\$500.00
Violation of noise policy - second violation	\$25.00	\$25.00
Violation of visitation policy - second violation	\$25.00	\$25.00
Violation of visitation policy - third violation	\$50.00	\$50.00
Violation of guest policy - second violation	\$25.00	\$25.00
Violation of guest policy - third violation	\$50.00	\$50.00

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 Secretary, SSU Board of Trustees

2021-2022 Academic Year
Fines and Cost Recovery Charges¹
effective Fall semester 2021 (p.2)

Charges & Fines	AY 2020-21	AY 2021-22
Parking Fines:		
Bicycles in buildings	\$25.00	\$25.00
Driving or parking on grass	\$25.00 plus restitution of damages	\$25.00 plus restitution of damages
Immobilization	\$50.00 plus outstanding parking fines	\$50.00 plus outstanding parking fines
Improper use of permit	\$40.00	\$40.00
Parking along curb	\$25.00 plus towing & storage charge	\$25.00 plus towing & storage charge
Parking hang tag not displayed	\$25.00	\$25.00
Parking in fire lane	\$25.00	\$25.00
Parking in handicapped zone	\$250.00	\$250.00
Parking in prohibited lot	\$25.00	\$25.00
Parking outside permitted areas	\$25.00 plus surface repair cost	\$25.00 plus surface repair cost
Parking reinstatement charge	\$25.00	\$25.00
Parking with disregard for painted lines	\$25.00	\$25.00
Parking within 10 feet of fire hydrant	\$25.00	\$25.00
Parking within 20 feet of crosswalk	\$25.00	\$25.00
Parking within 30 feet of stop sign	\$25.00	\$25.00
Parking/stopping in other prohibited zone (posted)	\$25.00 plus towing & storage charge	\$25.00 plus towing & storage charge
Vehicle not registered	\$25.00	\$25.00
Payment Return Charges:		
Automated Clearinghouse (ACH) Return Charge	\$25.00	\$25.00
Bad Check Charge	\$50.00	\$50.00
Background Check Charges:		
Background Check BCI	\$27.00	\$27.00
Background Check FBI	\$30.25	\$30.25
Replacement Charges:		
Bear Card	\$10.00	\$10.00
Parking Lot Swipe Card	\$10.00	\$10.00
Parking Tag	\$25.00	\$25.00
Office Key	\$10.00	\$10.00
Student Refund Card	\$10.00	\$10.00

¹ Fines and charges listed on this schedule may include an administrative surcharge.

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Secretary, SSU Board of Trustees

CAPITAL PROJECTS STATUS REPORT

February 28, 2021

Library/CFA HVAC Renovation - \$2.2M - Capital

- Includes replacement of all pneumatic and obsolete DDC controls in both buildings. A new generator will be installed in the CFA and will be sized to provide emergency power for both the CFA and Library.
- All new VAV boxes will be installed in the CFA.
- Multiple air handlers will be replaced in the Library. Construction documents 90% complete; software and hardware controls package started June, 2021.

Kricker Innovation Hub - \$3.4M (est.) - EDA Grant/Capital/Private

- Project advertised. Bid opening March 18, 2021. Project scheduled to start April, 2021.
- Abatement and selective demolition contractor selected; scheduled to start March, 2021.

Paving Project - \$1.7M (est.) - Capital

- RFQ advertised in Ohio Register for architectural service.

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**Division of Advancement & Enrollment Management Report
to the Meeting of the Board of Trustees
March 19, 2021**

Alumni and Community Events

The **Shawnee State Alumni Association** has continued engagement through newsletters, social media and email spotlights. To celebrate the university's 35th year, the Alumni Association has begun its spotlights of "35 Alumni for 35 Years" online at shawneestatealumni.com/35years.

The **Shawnee State Bear Run** will be virtual for Spring 2021 scheduled for April 17 - 31.

During COVID, the **Golden Bear program** has continued programming virtually and will do so through the semester. The Golden Bear stretching class occurs two days a week and virtual bingo occurs every Wednesday.

In-person community events on-campus have been postponed until April.

Athletics

Every varsity team sport has been playing or practicing since the beginning of February.

Men's Basketball

- Won first-ever Mid-South Conference Regular Season Championship and MSC Tournament Final in program history
- Set school record for number of wins in a season, currently 24-2 overall as of 2/28 (previous best 22-10 in 2001-02)
- Set school record for number of conference wins (18-1)
- Has set a school record for consecutive wins (was 20 as of 2/28)
- Third nationally in NAIA RPI, fifth nationally in Massey Ratings

All-MSC Honorees

- Player of the Year: EJ Onu (first-ever for program)
- First-Team All-MSC: EJ Onu and James Jones
- Second-Team All-MSC: Miles Thomas
- Honorable Mention All-MSC: Amier Gilmore
- Academic All-MSC: Markus Geldenhuys

Women's Basketball

- 18-7 overall as of 2/28, receiving votes in NAIA Poll
- Have reached MSC Semifinals or greater in every season since joining Mid-South Conference in 2010-11 season

All-MSC Honorees

- First-Team All-MSC: Brandie Snow
- Second-Team All-MSC: Carson Roney
- Honorable Mention All-MSC: Anyia Pride
- Academic All-MSC: Brandie Snow, Carson Roney, Anyia Pride, Hagen Schaefer, Marnae Holland, Abbie Kallner, Bethany Mackin, Evelyn Oktavec

Men's Bowling

- Zach Otto set school record for bowling average in a single tournament (242)
- Jordan Hughes earned Mid-South Conference Player of the Week honors (2/15)

**Division of Advancement & Enrollment Management Report
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March 19, 2021**

Women's Bowling

- Chloe Long, Skylar Lane earned All-Tournament honors in Ohio Bowling Conference matches

Tennis

- Men, women battled to tight match with Mount Vernon Nazarene (4-3 win for women, 4-3 loss for men)
- Kierstin Hensley – No. 4 overall player in the NAIA's East Region and the No. 15 overall talent nationally in NAIA competition

Men's/Women's Swimming

- Kenzie Pennington set NAIA provisional times in 100- and 200-yard breaststroke, became first All-MSC honoree in SSU history in swimming
- Women's Swimming All-Academic MSC: Kenzie Pennington, Wenjie Lu, Courtney Jones, Cassie Link, Recie Spangler, Ashley Smith, Hanna Tackett

Men's Soccer

- 3-1-1 start as of 2/28 (won first three games in a season for first time in school history)
- Defeated Thomas More, 2-0, on road
- Kevin de Lange has eight goals, assist for season and 39 goals, 94 points for career

Women's Soccer

- 5-1 start as of 2/28 (won first five games, only 2011-12 and 2013-14 have matched that total)
- Paige Alford (five goals, assist) and Alba Closa Tarres (four goals, two assists) lead Bears

Baseball

- Jacob Kline hitting .485 with 4 HR, 20 RBI, won MSC Player of the Week honors on 2/15
- Kellen Ingram threw one-hit shutout against MSC foe Martin Methodist on 2/25

Track and Field

- Hunter Hoover set NAIA 'A' Standards in one mile, 3,000 and 5,000. Will compete in NAIA National Championships in 3,000 meter run Thursday, March 4, where he is seeded third.
- Hoover, Jonah Phillips, Thryceton Deckard set A Standard times over course of season
- Hoover runs in preliminaries Thursday afternoon at 4:35 p.m. ET, finals are Saturday afternoon at 3:30 p.m. ET

Esports

- League of Legends has defeated Purdue, COD has defeated Westerkentucky in various games over past month
- Also, field Rocket League, Hearthstone, Smite, Overwatch, Fortnite, CS:GO, Call of Duty, Smash Bros during the spring

Marketing and Communications

The Office of Marketing & Communications has begun developing **Full Return to Campus Life** communications for faculty, staff, students, prospective students and community members. These messages will share plans for SSU's return to in person instruction and in person events beginning Fall 2021.

**Division of Advancement & Enrollment Management Report
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The team continues to provide support for **Scioto County COVID-19 vaccination efforts** as part of the Scioto County Joint Information Center (JIC), vaccine promotion messaging throughout Ohio as part of the IUC Media Relations team, and on campus COVID-19 testing and vaccination messages through the SSU Health Team.

The Office developed a “**Stay on Campus & Travel the World!**” campaign with Student Life as part of health & safety initiatives to encourage students to not travel during Spring Break.

Marketing & Communications **launched new television commercials** and related social media campaign encouraging students to stay on track and not to put their plans for the future on hold. The commercials feature student interviews and images of life on campus with a call-to-action to visit campus.

The team continues to support **recruitment of new students** with targeted emails about new processes, scholarship opportunities, the Bridge to Success program, visit days and new student orientation plans. Activities include a new weekly postcard campaign targeted to students who have expressed an interest in Shawnee State but have not yet applied.

Pre-Collegiate Programs and Initiatives

On Friday, February 5, Beth Rice, ODE State Support Team Region 15 Regional Early Literacy Specialist, led a Heggerty Phonemic Awareness Curriculum Training for classroom teachers and Project BEAR service members. These continued efforts in early literacy will support our work becoming a model site for the state of Ohio.

As part of our work with the Ohio Department of Education’s [Comprehensive Literacy State Development](#) subgrant, the literacy team and CLC teaching staff began a book study this month on “*Building the Reading Brain*” by Pamela Nevills and Patricia Wolfe. This book study will allow our team to make connections to recently completed professional development, including Heggerty Phonemic Awareness Curriculum and LETRS: Language Essentials for Teachers of Reading and Spelling. Each team member will present a chapter of the book, and lead a whole-group discussion after each presentation. The book study will continue throughout the end of April 2021.

In preparation for AmeriCorps Week, Anna Trankina visited the CLC to take photos of **Project BEAR** members in service for marketing and recruitment purposes in our AmeriCorps Week publications. AmeriCorps week, March 8-12, 2021, is a week-long celebration of AmeriCorps service members and their impact on the communities they serve.

The Children’s Learning Center is participating in the **ServeOhio Skills Based Volunteerism Training Academy** program. Participation in this program will provide the university with best in class training and support from skills-based volunteering (SBV) experts from Common Impact consultants and ServeOhio staff. The training will include:

- Boot camp style training
- Custom support in project identification and scoping from Common Impact consultants
- Peer to peer networking and learning opportunities with other 2021 training cohort participants
- Webinars hosted by ServeOhio and Common Impact
- Ongoing project implementation support from SBV consultants for up to nine months
- Peer to peer networking and learning opportunities with other participating nonprofits from around Ohio

**Division of Advancement & Enrollment Management Report
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As part of the SBV program, the CLC will be recruiting a skills-based volunteer to assist with community outreach and engagement projects.

During the month of February, CLC families completed a **28-Day Challenge** visiting a different local landmark each day and discussing them with their child. In the simple view of reading, reading comprehension is the sum of word recognition and language comprehension, understanding the meaning of words. This challenge focused on building background knowledge making the child a better reader as they enter elementary school. Three families completed all 28 days of the challenge and documented their learning experiences by posting a photo on the CLC Facebook page. The winners, Branson Carver, Zander Thompson, and Lanya Berry, each received a gift basket of ten books. For the month of March, families are encouraged to read a book every day. The class that reads the most books will receive an ice cream party at the end of the month.

The Children's Learning Center is celebrating Dr. Seuss's Birthday with a **Spirit Week, March 1-5**. Monday is Pajama Day. Tuesday is Tacky Tuesday. Wednesday is Silly Hat Day. Thursday is Storybook Character Day. Friday is Silly Sock Day. The children and staff will be dressing up each day and enjoying several Dr. Seuss read-alouds!

The Children's Learning Center is piloting a new **Early Childhood Consulting Model for LETRS EC**, a part of the Cambium Learning Group. Dr. Lucy Hart Paulson, Denielle Miller, Hayley Venturino, and Amanda Hedrick developed this consulting model to assist early childhood educators, administrators, and literacy coaches support the development and delivery of strategies grounded in the science of reading in early childhood classrooms. The CLC teaching team will meet on March 3, March 12, and April 2 with Dr. Lucy Hart Paulson before the consulting model goes national.

The Children's Learning Center is participating in a **research study, APPRISE**. The APPRISE project is led by [Fumiko Hoefl](#), an internationally known researcher on dyslexia who is Director of the Brain Imaging Research Center at UConn and faculty at UC San Francisco. She is also co-chair of the International Dyslexia Association (IDA) Scientific Advisory Board. She, along with [Devin Kearns](#) at UConn, [John Gabrieli](#) at MIT, and the Dyslexia Center at UCSF are leading this exciting project. Students, ages 4-8, will try out the APPRISE screener and complete cognitive and reading-related tests. Students meet with the research team 3 times over Zoom to complete these assessments. Researchers provide parent and school reports with scores once testing has finished. The goal is to have the app available, free of charge, to all schools/families at the end of our study in 2022.

Vern Riffe Center for the Arts

This first week of March will be a nice change of pace, as there will be a movie showing each night in the main theater. This is part of a multifaceted plan to keep students on campus during spring break, as a continued effort to reduce the spread of COVID-19. The next event scheduled is Admissions Preview Day. This is a wonderful opportunity to showcase all that Shawnee State University has to offer. All these events will be restricted by the same guidelines that have been in place for months, for example limited & socially distanced seating. Although this is far from a normal schedule for the VRCFA, it is a good way to ease into having audience members again. We'll be able fine tune logistics, that have become standard due to the coronavirus, but are now imperative when audiences are present.

The **Performing Arts Academy** has been a great success this semester and continues to gain popularity among the community. This opportunity for children to receive dance instruction from a professional is wonderful on many levels. It's been a great outlet during the pandemic. The rewards of this type of

**Division of Advancement & Enrollment Management Report
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outreach to children is immeasurable.

Development Foundation

Calendar **year end appeals** that occurred over December 2020 helped raise \$75,735 for the Foundation supporting The Shawnee Fund and other various SSUDF scholarship funds.

The **2021 President's Gala** date has been set for Saturday April 24th and will be held virtually. Funds raised during the Gala will benefit The Friends of Shawnee Scholarship.

The Foundation has embarked on the silent phase of a **\$1.5 million campaign to provide need-based scholarships** to Shawnee State University students.

Kricker Innovation Hub & Entrepreneurship

The **EDA funded KIH Renovation** is moving forward as planned, with abatement work scheduled to begin early March. Firm A359 is preparing the bid package for the full renovation, with construction scheduled to begin in June.

The **Shawnee Entrepreneurship Club** is moving forward with 8 students interested in leading club development. Students are currently completing a Gallup Builders 10 assessment, thanks to a grant from the SSU Development Foundation, and meet virtually in March to determine officers and a club charter.

The Kricker Innovation Hub is expanding its **Advisory Board** and welcomed two new members. Angie Duduit is the Director of Workforce Development and Career Services, and Leanne Johnson is the VP and BCM Business Development for WesBanco Bank. The board will create two inaugural working groups on **Digital Skilling** and **Student Entrepreneurship** to guide program development plans for the next year.

LIGHTS-INC partnership organizations are in the process of finalizing a **regional workplace survey** that will gather crucial data on the mutual needs of employers and people in recovery for our POWER grant. This cooperative effort is being facilitated through the bi-weekly regional call led by the KIH Recovery Program Coordinator Joshua Lawson.

The Kricker Innovation Hub continues to invest in our virtual programming and have had several successes the past couple months including the **Entrepreneurial Journey Speaker Series**. The Kricker Innovation Hub kicked off the semester with The Future of Social Audio and 33 event attendees. Our speaker was Jack Hughes, Cofounder of Syncify which is a tech startup with a social audio platform that recently completed the London TechStars Accelerator for their product. The Hub held Entrepreneurship in Recovery on February 18th with a total of 63 event attendees. Our panel featured founders in recovery from around the country. Recovery Program Coordinator Josh Lawson moderated the conversation as panelists discussed how their experience in recovery intersects with their work as entrepreneurs.

The Hub partnered with the **SSU Digital History Lab** to bring their annual Black History Month event to a virtual format on February 20th. The event had 153 attendees, with Dr. Andrew Feight presenting using the Scioto Historical app and a slideshow on the Underground Railroad in Southern Ohio and Kentucky.

The Kricker Innovation Hub hosted the **Glockner Dare to Dream High School Entrepreneurship Pitch Competition**, a regional business pitch competition for teams of high school students and moving it to a virtual format. 13 teams participated in the virtual event on March 2nd.

**Division of Advancement & Enrollment Management Report
to the Meeting of the Board of Trustees
March 19, 2021**

Auxiliary and Business Operations

Continued collaborative efforts with enrollment management staff to create new initiatives to proactively drive **Fall 2021 new housing applications**. Currently working with a cross-section of stakeholders to develop new housing scholarship opportunities, specifically targeting international students and athletes.

We are continuing our **meal service** to those who have been quarantined due to COVID exposure – although that number has significantly decreased. Partnering with other campus departments to offer themed meal experiences for those who chose to remain in campus housing for a spring break “stay-cation” in an effort to mitigate COVID exposure risks.

Student Business Operations

Fiscal Year 2018 draft cohort default rates (CDR) were released on February 22. Shawnee State’s draft CDR is 12.1%, which is a decrease of 3.1%. The DOE has rules for schools with a default rate of 15%+.

Schools must delay the first disbursement for first time freshman who are first time borrowers for 30 days into the semester.

If a student applies for a one-semester loan, the loan is split into two disbursements. The first at the beginning of the term (or 30 days into the term) and the second at the midpoint of the term.

We are currently operating under these rules. The CDR must be below 15% for three consecutive years to eliminate these practices.

Fiscal Year	Default Rate
2018 Draft	12.1
2017 Official	15.2
2016 Official	16.3
2015 Official	17.5
2014 Official	20.2
2013 Official	19.1

Vice President’s Report

The enrollment outlook has improved slightly in recent weeks with the restoration of a traditional campus experience in the fall, a return to high school for many of our region’s students, and the opening of expanded campus activities for freshman and transfer prospects. Still, applications for first-time freshmen for the fall semester are dramatically lower for first-generation, rural, and high financial need students. Those three categories together are defining characteristics for most of Shawnee State’s incoming undergraduate students. While these trends raise concerns for our recruiting numbers this year, they raise larger concerns for a class of students who may well be shut out of higher education, workforce opportunities, and earning power for the rest of their lives. As with any crisis, COVID-19 forced Shawnee State to modify many of its programs, some of which were overdue updates like expanded virtual recruitment and orientations programs and online delivery of courses and student services. Another such consequence has been renewed engagement with our K-12 partners in the PALSJR counties to talk policy and explore ways that we can work together to get more southern Ohioans to affordably start and complete a college degree. The shared mission has us undertaking important work to implement specific strategies cooperatively to expose students in the region to college earlier and provide tools for them to research, apply, complete financial aid documentation, and prepare for a college education.

*Respectfully Submitted,
Eric Andrew Braun, JD
VP for Advancement & Enrollment Management*



HIGHER EDUCATION ACTION LIAISONS TARGETING HEALTHCARE

BOARD OF TRUSTEES
FINANCE & ADMINISTRATION COMMITTEE
OVERVIEW OF PLAN PERFORMANCE
PRESENTED ON MARCH 19, 2021

Certified as True and Correct
March 22, 2021

A handwritten signature in blue ink, appearing to be "C. [unclear]", is written over a horizontal line.

Secretary, SSU Board of Trustees

Consortium Objectives & Membership

HEALTH is made up of four Ohio higher education schools that have come together to achieve the common objectives of:

- Long term healthcare plan cost stability
- Creating cost saving opportunities for employers through group purchasing
- Sustaining strong benefit plans for employees



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A handwritten signature in blue ink, appearing to be 'C. J. ...'.

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Plan Performance (Jul 2020 – Dec 2020)

	Actual Total Plan Costs	Expected Total Plan Costs	Total Cost Ratio
Total/ Year to Date	\$8,009,402	\$7,840,942	102%

The plan is running 102.1% to expected costs for the total 6 months

- Claims were expected to be lower in July, given the immaturity of claims and JHP starts to process them
- Costs include approximately \$1.6M in reserve build

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Breakdown of Total Costs

(Jul 2020 – Dec 2020)

	Plan Costs (July – December)	% of Total Plan Costs
Administration	\$381,271	5%
Stop Loss	\$875,715	11%
Expected Claims	\$4,937,967	63%
Reserve Build	\$1,645,989	21%
Total Expected Costs	\$7,840,942	Certified as True and Correct March 22, 2021



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2021 Initial Renewal Projection

(Aggregate HEALTH Renewal Projection)

	Total Costs	Expected Claims (includes reserves)	Admin Costs	Stop Loss Costs
Projected Renewal Total	\$16,355,794	\$13,622,680	\$785,722	\$1,947,392
% Increase	5.0%	4.1%	3.1%	12.0%
\$ Increase	\$773,975	\$541,919	\$23,407	\$208,649

*moving from an immature to a mature stop loss contract

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Renewal Projection – Tiered by Entity

(Illustrative)

	Adjusted Loss Ratio	Projected Tiered Renewal
Cincinnati State	75.9%	+8.6%
Clark State	67.3%	+4.3%
Edison State	65.1%	+3.2%
Shawnee State	61.9%	+1.6%
Total HEALTH	67.6%	+5.0%

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*Renewals will be reduced by changes in ph


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Consortium Cost Savings Opportunity – Pharmacy Benefit Manager (PBM)

- Consortium members will be shifting to RxBenefits as a result of PBM Market Bid
 - Estimated savings of \$113,611
- Shawnee excluded due to restrictions under Anthem (IngenioRx) – must have > 1,000 enrolled on medical plan to carve out Rx
 - Through negotiations, Anthem agreed to improve current PBM contract - match offer made by IngenioRx during bid process

2021 renewal projection is 0.1% below current premium

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Questions?

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HEALTH

RESOLUTION ASA02-21

**APPROVAL OF AMENDED POLICY 5.10REV TO CONFORM WITH NEW STATE
LEGAL REQUIREMENTS**

WHEREAS, Senate Bill 40 of the 133rd General Assembly, which addresses freedom of expression on state college and university campuses, was recently signed by the Governor and becomes effective on March 24, 2021; and

WHEREAS, Senate Bill 40 provides that state university Boards of Trustees' authority over university matters is subject to new requirements created by the law; and

WHEREAS, the Board of Trustees' existing Policy No. 5.10Rev., Solicitations and Demonstrations, does not fully incorporate the requirements of Senate Bill 40;

NOW, THEREFORE, the Board of Trustees of Shawnee State University amends Policy No. 5.10Rev. and retitles it, Freedom of Expression, to incorporate the changes addressed in and mandated by Senate Bill 40.

(March 19, 2021)

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Shawnee State University

POLICY TITLE:	SOLICITATIONS AND DEMONSTRATIONS
POLICY NO:	5.10 REV
ADMIN CODE:	3362-5-11
PAGE NO:	1 OF 1
EFFECTIVE DATE:	3/13/15
NEXT REVIEW DATE:	3/2018
RESPONSIBLE OFFICER(S)	PRESIDENT
APPROVED BY:	BOARD OF TRUSTEES

- 1.0 Shawnee State University's campus, including its buildings, grounds and other property, serve to support the mission of the University. The University intends that its facilities be utilized in a manner that respects the rights of expression, affiliation and peaceful assembly. As such, there shall be procedures that:
- 1.1 Place reasonable controls and safeguards on solicitation activity in University facilities and on University grounds.
 - 1.2 Establish reasonable controls and safeguards on protests and demonstrations on University grounds to ensure that the University's administrative and educational functions are not disrupted.

History

Effective: 4/11/97

Revised: 3/11/11; 03/13/15

Applicable Procedure: [5.10:1 Solicitation, Distribution of Material and Demonstrations and Distribution Activity](#)

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Shawnee State University

POLICY TITLE:	FREEDOM OF EXPRESSION
POLICY NO.:	5.10REV
ADMIN CODE:	3362-5-11
PAGE NO.:	1 OF 3
EFFECTIVE DATE:	03/19/2021
NEXT REVIEW DATE:	03/2024
RESPONSIBLE OFFICER(S):	GENERAL COUNSEL
APPROVED BY:	BOARD OF TRUSTEES

1.0 PURPOSE AND SCOPE

1.1 Shawnee State University believes that the right of expression is as necessary as the right of inquiry and that both must be preserved as essential to the pursuit and dissemination of knowledge and truth. The Shawnee State University community, including students, recognized student groups (and those seeking recognition), faculty, staff, and their invited guests enjoy expansive rights to free expression on campus as permitted by the United States and Ohio Constitutions.

1.2 This policy applies to University students, student groups, faculty, staff, and visitors.

2.0 LAWFUL, NON-COMMERCIAL EXPRESSION

The University and its administration will not prohibit any member of the campus community from engaging in lawful, noncommercial free expression to the extent that it does not materially and substantially disrupt the functioning of the University. These rights apply to verbal, written, and electronic means, including protests, speeches, literature distribution, and the circulation of petitions (collectively, “expressive activity”).

3.0 OUTDOOR AREAS OF CAMPUS

Except as noted below, expressive activity is permitted in outdoor areas of campus where the campus community is generally allowed, such as grassy areas, walkways, and common areas.

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4.0 LIMITATIONS ON FREE EXPRESSION

- 4.1 The University's commitment to freedom of expression does not extend to speech that takes place on property owned, leased, or controlled by the University, and that:
- 4.1.1 Is not protected under the United States or Ohio Constitutions ("unprotected speech"); and/or
 - 4.1.2 Constitutes "harassment." Harassment is defined as unprotected speech that is both:
 - 4.1.2.1 Unwelcome; and
 - 4.1.2.2 So severe, pervasive, and objectively offensive that it effectively denies an individual equal access to the individual's education program or activity.
- 4.2 Nothing within this policy shall be interpreted as preventing the University from restricting speech described in sections 4.1.1 or 4.1.2.
- 4.3 The University may maintain and enforce reasonable time, place, and manner limitations on expressive activity as permitted by law.

5.0 REPORTING

- 5.1 Students should report alleged violations of this policy to the Dean of Students.
- 5.2 Faculty and staff should report alleged violations of this policy to the Department Public Safety, Department of Human Resources, or through a union grievance, where applicable.
- 5.3 Visitors should report alleged violations of this policy to the Department of Public Safety.

6.0 OTHER ANTI-DISCRIMINATION LAWS, POLICIES, AND PROCEDURES

Nothing within this policy shall be interpreted as impairing the University's obligations under federal law including, but not limited to, Title IV of the Higher Education Act of 1965; Title VI of the Civil Rights Act of 1964; Title VII of the Civil Rights Act of 1964; Title IX of the Education Amendments of 1972; Section 504 of the Rehabilitation Act of 1973; Title II of the Americans With Disabilities Act; the Age Discrimination in

Employment Act; the Age Discrimination Act of 1975; or any similar state laws, as addressed through the University's non-discrimination and Title IX policies and procedures.

History

Effective: 4/11/97

Revised: 03/19/21; 03/13/15; 03/11/11

Applicable Procedure: [5.10:1 Solicitation, Distribution of Material and Demonstrations and Distribution Activity](#)

**Academic and Student Affairs Report
Board of Trustees Meeting
March 19, 2021**

I am pleased to present the following Academic and Student Affairs Report to the Academic and Student Affairs Committee of the Board of Trustees and to the Board.

Provost Report

- As part of the review of our academic portfolio, my office has been involved in a variety of new program developments to align with our current and future student needs. A few have undergone various approval levels, and work on many others is underway. We anticipate a number of new offerings for Fall 2021.
- The process for the new strategic plan is underway and going well. It contains the six existing goals and adds Diversity and Inclusion. We are currently working on tactics and specific metrics for the plan.
- The highlights of recent activities in Academic and Student Affairs are noted below.

College of Arts and Sciences

Recent Faculty Items

- In November, Robert Mendris published an article in *Entropy* (“Effective Number Theory: Counting the Identities of a Quantum State”).
- Leila Lomashvili has arranged for a guest speaker for her TESOL class (LING 4460) as part of the Distinguished Lecture Series. The speaker is Youngjoo Yi from OSU, and she will be discussing Culturally-Responsive Schooling at the K-12 level.
- Nick Sherman (Fine, Digital, and Performing Arts graduate) published a book in January. The book, entitled *Dead End Job: A Tragic Artist Story*, is available on Amazon.

Center for International Programs and Study Abroad

- CIPSA has collaborated with SSUFD to establish various scholarship pools to help drive international student enrollment for SSU for the 2021-2022 academic year.
- CIPSA has received our bi-annual recertification from the U.S. Department of State to continue issuing I-20’s for international students to attend SSU.
- CIPSA is working with international university partners in Spain, Netherlands, and Germany to set parameters and restart our exchange of students after a year-long halt due to COVID-19.
- CIPSA has re-applied for the U.S. State Department IREX program set to start Fall 2021. This will bring at least 5 one-semester and one-year students from Pakistan and Tunisia to SSU’s campus for exchange study.
- CIPSA is collaborating with SSU Athletics to strengthen international student participation and drive interest to various sports at SSU.

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Office of Institutional Research and Sponsored Programs

- We applied for an Emergency Operations Center Grant for \$2.3 million over five years, with 33K indirect funding per year.
- We also applied for a 10K safety grant to support the Department of Public Safety.

Respectfully submitted,

Sunil Ahuja, Ph.D.

Provost and Vice President for Academic and Student Affairs

Board of Trustee's Report - March 19th, 2021

The 2020-21 Student Programming Board (SPB) is comprised of twelve (12) members. Of those 12 members, there are seven (7) programming chairs, two (2) marketing & mixed media chairs, and three (3) assistant chairs.

- Advisor
 - Marlita Cadogan, Coordinator Student Life, Diversity & Inclusion
- Programming Chairs
 - Chair of Special Events
 - Eli Cole
 - Thursday Night Co-Chairs
 - Jacob Sweeney
 - Mike Dibble
 - Weekend Co-Chairs
 - Madison Williams
 - R'reyonna Parker
 - Educational/Cultural Chairs
 - Emily Brannon
 - Alexis Jones
- Marketing & Mixed Media Chairs
 - Alex Graves
 - Mindy Hamann
- Executive Assistants
 - Staley Heiby
 - Kenzie Davis
 - D'Zyarah Nix

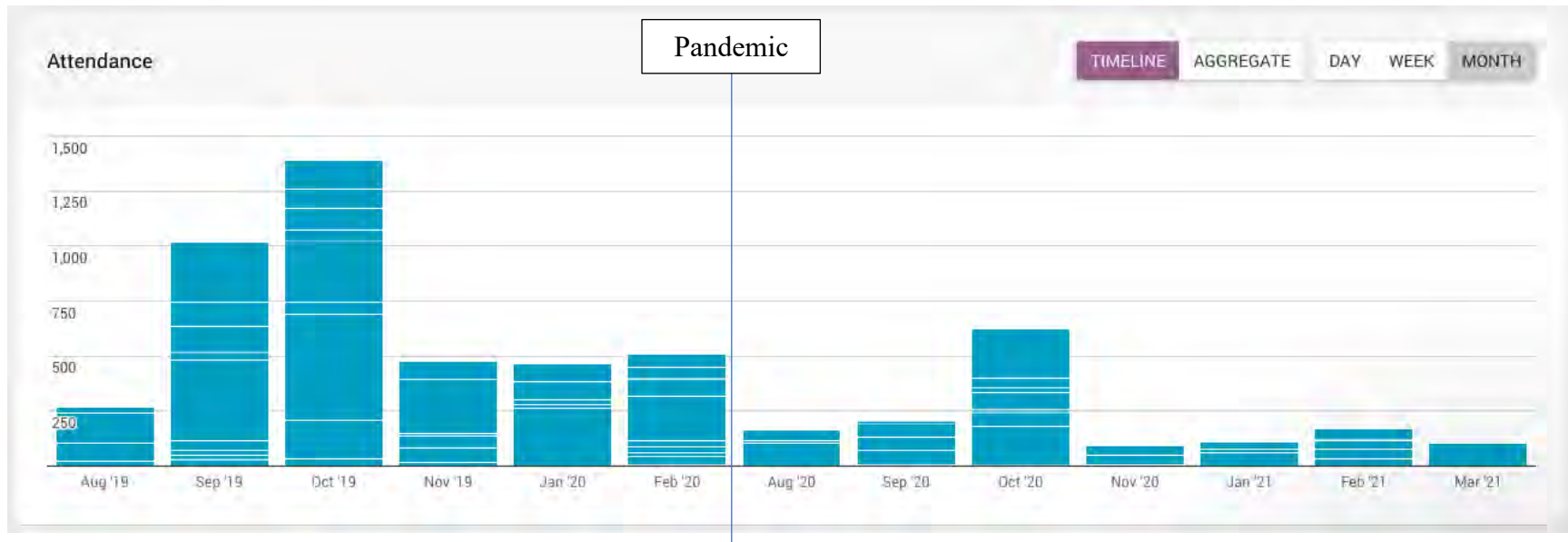
Since my last report to the Board, the world of in-person activities has been turned upside down. Despite this, our board members have adapted to the situation and continued to program events that keep our student population engaged. Listed below are some of the complications and successes with our transition from fully in-person events to completely virtual events;

- Complications and barriers include:
 - Screen burnout (students being on Zoom or staring at screens all day and do not want to continue doing it for “fun”)
 - Not as excited about programming because it is not in person
 - Not all students have access to all platforms being used
 - Not being able to reach/advertise to all students in the same way we have due to limited interactions
 - Significant drop in participation; highly successful programs are on average about 10-25% percent of the normal amount we would have gotten in person. A prime example is bingo; in person we average about 400 students, and virtually we average between 50-70 students.

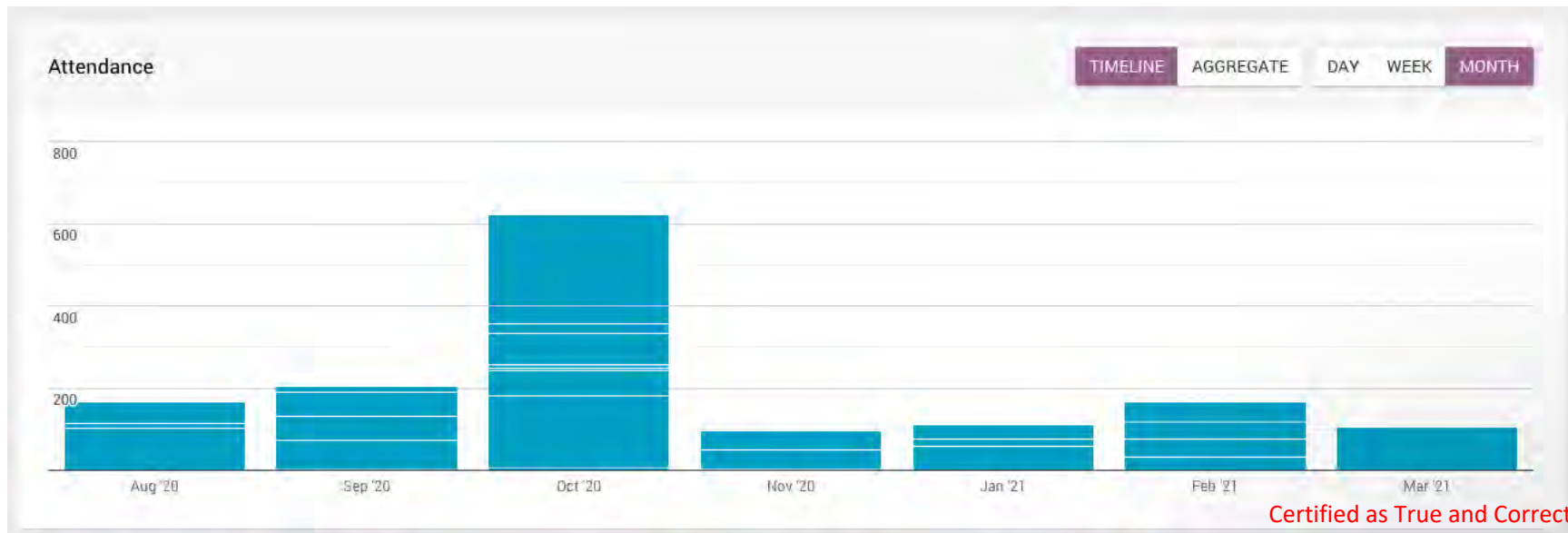
- Transition successes
 - SPB members have become more creative and have done more collaborations with other university departments.
 - Women's and Gender Equity Center with Color Wars and the Masked Singer, Diversity & Inclusion with Black History Month trivia and movie nights, Scioto Historical Foundation (with Dr. Feight) selfie scavenger hunt, etc.
 - Virtual game shows led by Thursday Night Chair Mike Dibble have gotten great reviews
 - Those include, Are You Smarter Than A 5th Grader featuring several university faculty members, Who Wants to be a Millionaire, Jeopardy, and several themed trivia nights.
 - Pick up packs for take home programs have also been a huge hit.
 - Those programs include: Baking with Bears, movie night snack packs, Cocoa and Canvas, Cocoa and Mugs, Paint a Pot followed by Cupcakes and Succulent Buddies, etc.
 - Identified other exemplary student leaders
 - Our most successful program is still the annual Homecoming dance. This year, we held a virtual Pajama Jam and alumnus Drew Carter served as our DJ. Bingo, despite the attendance drop, is still highly successful, too.

Preparations for the 2021-22 academic year are currently happening. Our application will open for interested students on Monday, March 22nd, and end on April 9th. Throughout the next three weeks, we will be hosting information sessions for interested students to speak one-on-one with current board members and gain an understanding of what the job entails. We are also looking forward to the fall semester in hopes to reintroduce in-person events to our students. We also plan to keep many virtual options available. Currently, we are in the beginning stages of planning our Homecoming activities for this fall, as well as planning more reoccurring events like weekly yoga, more collaborative events with the Alumni Association, and more weeks of themed events.

2019-20 monthly attendance vs. 2020-21 monthly attendance



2020-21 monthly attendance



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President's Report

Board of Trustees Meeting

March 19, 2021

Thank you, Chairman Watson.

I think we are reaching the point in this pandemic where we can begin to look back and recognize the good and the not so good. We're not through with the pandemic yet, but there is a growing sense of optimism that we will be there soon.

At this one-year anniversary, Coronavirus has taken a great toll on our lives and this is true also for businesses and institutions of higher education like SSU. For one full year, SSU has been forced to do things differently and antithetical to traditional higher education. I have suggested in past reports that there are some of the silver linings but I think everyone understands that the experience has been mostly bad and has produced some very unfortunate results. For Shawnee and its primary service area, the pandemic has caused:

- More prospective students to delay college
- More students to drop out of college
- It will likely result in a significant number of people in our region to decide not to attend college ... and we are already a region with one of the lowest levels of post-secondary attainment
- It has caused us to limit hands-on learning experiences and fewer substantive interactions between faculty and students
- In our operations, it has resulted in most of our meetings being remote (which has some proven advantages) but also, limits important discussions prior to decision-making
- At a minimum, we are seeing declining morale and mental health issues with students, faculty, and staff
- And, even as conditions improve, we will have a lot catching up to do and it will take time, probably years, to recover completely
- I can report that we are working closely with the community, with our K-12 partners, and others in the region get back on track.

The semester began with a high number of positive cases (80) and an extremely high positivity rate. It has declined throughout the semester and we are now recording single digits in cases weekly. Unlike many other institutions, we decided to go ahead with our planned spring break however we created a series of activities during the week to encourage our residential students to stay on campus. Approximately 20 – 25% remained on campus. I send credit and my gratitude to our student services and health team for their work during break. Marcie Simms, Tiffany Hartman, Linda Koenig, our RCs, RAs, and many others. We tested residential students following break and we recorded four positive cases during the week. Not bad. Unfortunately, we may see at least one more rise in cases in the upcoming weeks but I am confident that it will be short-lived as more and more people receive their vaccinations.

I forwarded to the Board a notice that was sent out to faculty, staff, and students this past week. In that notice, I told them that we were seeing the light at the end of the tunnel. Cases were down. Positivity rates are down. Vaccinations are rising significantly. By the end of this month, everyone 16 years old and older will be eligible for vaccination. Our students will have an opportunity to be vaccinated at the end of the month. Although there is an important race between new variants and vaccinations, we are ready to begin plans to fully engage with in-person learning, campus activities, and the traditional educational experience that makes Shawnee so important to our region. We begin that move back to normal with our commencement on May 1. Although we will still have to apply many of the COVID health standards – smaller gathering with masks and social distancing – we will conduct our first in-person commencement in over a year, weather permitting. I hope this will help provide a morale boost

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to the campus, but more importantly, give a group of graduating seniors who have suffered greatly over the past year, a great send-off to the next stage in their lives.

I want to highlight Dr. Boyle's report on the newly joined health consortium within the Jefferson Health Plan. We clearly understand that we won't be seeing a 0 for a renewal rate ever again. Or at least unlikely. But the consortium is working and will continue to provide us with greater predictability of health costs for the purpose of budgeting and will reduce the peaks and valleys that we experienced in prior years. It is likely the consortium will grow ... it appears that Southern State is now interested in joining so that speaks well to greater savings or smaller increases in health costs in the future.

We are very much aware of the Governor's push for all institutions to prioritize mental health for students. We are using a grant from the state to establish a peer counseling program that will allow us to extend mental health services to more students. This is a win-win because it also provides a rich forum for our student-counselors to gain experience in the mental health field. Dr. Linda Koenig is leading the effort on campus. We have set up temporary quarters in the Smith Coffee House and will move it to the Annex as soon as we can reduce the need for COVID testing on campus.

Renovation of the Kricker Innovation Hub has begun in earnest with asbestos abatement. We are looking forward to project completion maybe by this time next year. This past week we had a meeting with Portsmouth City officials and representatives from ODOT to identify next steps in the Gateway Project that I described to you last June. I believe that we are on track to get that project off the ground soon but, of course, this will require us to identify funding sources.

Lastly, I would like to take this opportunity to give a shout-out to our sports teams, our AD, coaches and student athletes. This clearly been a great challenge to keep our sports programs going let alone compete at the high levels we are witnessing this year. Most of the fall sports were moved to spring so we have sports like soccer (fall sport) and volleyball (fall) scheduled simultaneously with baseball and softball – an AD's nightmare. All of our coaches have done a remarkable job of following strict protocols, dealing with positive COVID cases, quarantines, and other disruptive elements of the pandemic.

My special mention to our Men's Basketball Team and Coach Delano Thomas competing in their first national tournament, winning their first-round game and advancing to the Sweet 16 in Kansas City. Team is 28 – 2 and has won 24 in a row. Yesterday, the men beat Bethel College of Kansas, 69 – 59 to advance to the Elite 8. They will play the University of Jamestown (ND) at 1:00 ET tomorrow and with a win can advance to the semi-finals of the NAIA National Championship on Monday. Coach Thomas' team is the real deal.

When I tell you that the Women's Basketball Team also made it to the national tournament, we might have a tendency to say ho-hum. The women's team is a regular at the national tournament. They established a national powerhouse and a national championship in 1999 under the guidance of Coach Robin Hagen Smith and have continued their dominance in NAIA under Coach Jeff Nickel. This team played through great adversity all year long. Their final record was 19-9. They won their first-round game of the NAIA Tournament in Indianapolis and then lost a heartbreaker to St Francis on Saturday 59 – 57. Coach Nickel led the women through a most challenging year and will bring back a strong core of players who will compete for a national championship next year. This year was special and I know Coach Nickel and players will never forget all of the obstacles that they had to deal with and still maintain the excellence that the Shawnee State's women's program has maintained for decades. We are proud of their accomplishments as well as the accomplishments of all of our student athletes.

And Chairman Watson, that concludes my report.

Jeffrey A. Bauer
President

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UFS Report

Friday, March 19, 2021

Thank you for allowing me a few moments to address the Board.

I would like to thank, the faculty and all the staff and administration for getting to this point in the academic year. Without getting ahead of ourselves, I believe things are starting to look as if we are ready to wind our way through this pandemic. That being said, we are not out of the woods yet and if the pandemic has taught us anything it is that we need to be nimble and expect the unexpected. I am grateful that I have received my first dose of the COVID vaccine and will have the second dose next week. I know several SSU faculty are in the same boat as me as we were getting our vaccines on the same day.

Myself, as well as others have noticed that during the pandemic as we have been having nearly all shared governance meetings virtually, that the conversations and debates we would normally have had been somewhat limited. I myself look forward to being able to meet as a group face to face again.

A few items of interest that we are working on:

1. Review of the Strategic Plan draft. I thank Dr. Ahuja for soliciting and being accommodating in accepting comments and suggestions for revisions in this important document.
2. Shared-Governance Committee Operating Procedures. We will begin revising these procedures shortly as a few of the committees have undergone changes and new procedures have been suggested.
3. New programs are currently in development and entering the shared-governance pipelines for review and approval. We are always excited to see new programs, especially ones with the potential to show exciting growth potential.
4. Elections to begin in the next month for positions within the UFS as well as to the Executive committee of the UFS.
5. Lastly, developments at the Ohio Faculty Council. We continue to meet remotely and all state institutions represented are reporting that we are all

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working toward getting our academic institutions back to a pre-pandemic footing in terms of having our campus showing more traditional academic environment.

While we are not out of the woods yet, it seems we are starting to see the light at the end of the tunnel. Thank you for your time, and I would be happy to answer any questions you may have.

Respectfully submitted.

Tony Ward

USF President

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March 22, 2021



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